Fiscal Year 2014
Town of Fishers Municipal Budget
Adopted October 21, 2013

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Distinguished Budget Presentation Award

PRESENTED TO

Town of Fishers
Indiana

For the Fiscal Year Beginning
January 1, 2013

Jeffrey P. Emes
Executive Director
The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards.

Executive Director

Date June 10, 2013
Table of Contents
Letter from Town Manager................................................................................................................. 6
2014 Municipal Budget Summary........................................................................................................ 9
Awards, History, and Statistics .......................................................................................................... 11
  Recognition & Awards .................................................................................................................... 12
  Town of Fishers History ............................................................................................................. 13
  Fishers Growth and Building Permit Information .................................................................... 17
  Demographics .............................................................................................................................. 19
  Employment Data & Largest Employers .................................................................................... 20
  Educational Opportunities .......................................................................................................... 21
  Tax Structure and Incentives ........................................................................................................ 22
  Recognition & Awards .................................................................................................................... 12
  Assessment Values and Tax Payer Information .......................................................................... 23
  Transportation Access ................................................................................................................ 25
  Organizational Chart (All Town) .................................................................................................. 26
Budgetary Policies, Procedures, and Objectives ............................................................................ 27
  2014 Budget Timeline ............................................................................................................... 28
  Chart of Town Funds and Funds Description ............................................................................. 29
  2014 Budget Objectives and Organizational Strategies ............................................................ 33
  Budget Fiscal Policies and Guidelines ....................................................................................... 34
  Budget and Fiscal Long Term Outcomes and Short Term Objectives ....................................... 35
  How Budget Decisions Are Made ............................................................................................. 38
Revenue, Expenditures, and Debt ................................................................................................... 39
  2014 Municipal Budget Overview - Revenue ............................................................................ 40
  2014 Municipal Budget Overview - Expenditures .................................................................. 50
  Fund Reports – Revenue and Expenditures ............................................................................... 55
  Enterprise Funds – Sewer Operating, Stormwater Operating, and Sewer Availability .............. 81
  Debt Report ................................................................................................................................. 84
Upcoming Highlighted Projects ...................................................................................................... 88
2014 Department Budgets and Information ..................................................................................... 100
The Honorable Council President, Members of Town Council, Clerk-Treasurer, and Citizens:

I am pleased to submit to you the Adopted Fiscal Year 2014 Municipal Budget. This document not only meets the needs of administering the necessary operating and capital expenses of the Town, but also provides a budgetary strategy to accomplish the vision Town Council has for our community. In pursuit of this vision, staff has structured this budget around the three following objectives:

- Continued focus on economic development and redevelopment
- Increased enhancement to Town’s transportation infrastructure
- Efficient and effective delivery of services

It is through these objectives that this document seeks to continue maintaining excellent service and fostering a thriving community for the future.

ECONOMIC DEVELOPMENT AND REDEVELOPMENT

To ensure our community continues to see sustainable long-term growth, the Town Council has made economic development and redevelopment a priority. Many efforts to accomplish this are well into the planning phase. The 2014 Municipal Budget is the next step in this process.

Multiple funding sources have been established to continue the unprecedented development to the Nickel Plate District. Capital Improvement Project (CIP) dollars have been secured to improve current assets and infrastructure in the Nickel Plate District. The Town has planned for continued construction of The Depot building at 116th Street and Municipal Drive – which includes several improvements to the area surrounding the development. In addition, road projects at Maple Street, Lantern Road, Commercial Drive, and Post Office Drive all have been scheduled in 2014 to help establish an environment conducive to economic growth.

ENHANCEMENT TO TOWN TRANSPORTATION INFRASTRUCTURE

In the Town’s continued effort to ease traffic congestion and provide maintenance in pace with our rapid growth, the 2014 Municipal Budget dedicates well over 10.9 million dollars to the improvement and construction of streets, roads, sidewalks, and multi-use pathways. In selecting these projects for the upcoming
year, staff paid careful attention to areas associated with high traffic volume, aging infrastructure, and future development. Among other improvements, residents can expect to see work at 96th Street at Sargent Road, 96th Street at Lantern Road, asphalt stamping at several paths/crosswalks, and landscaping enhancement around multiple right-of-ways.

In addition, the Town plans to initiate new trail projects at the following locations:

- East 131st Street – from Allisonville Road to Lantern Road
- East 141st Street – from Cliffwood Place to Weeping Cherry Drive
- Cumberland Road – from Orange Blossom Trail to East 146th Street

EFFICIENT AND EFFECTIVE DELIVERY OF SERVICES

Annually, efficient and effective delivery of services is a main objective when developing the budget. This year, staff has worked to minimize the need for increases to the Town’s supply costs while paying close attention to actual operating needs. With this in mind, we have utilized several budgetary strategies that ensure the Town is making smart, efficient purchases with our community’s tax dollars. For example, in 2014 the Information Technology Department will begin making all IT related purchases for every department – this will eliminate the need for multiple, time consuming, and redundant purchases across each department and allow the Town to take advantage of the economies of scale for an organization of our size.

This budget includes investments designed to continue providing exceptional services to Fishers residents. In the upcoming year the Town will purchase 20 new police vehicles and hire an additional three police officers. The Public Works Department will see updates to various pieces of equipment needed to maintain the Town streets and other assets. Software will be acquired to streamline the building permit process. Each of these additions will aid in the enhancement of how this organization serves its residents.

BUDGET OVERVIEW

The 2014 adopted budget is a comprehensive projection of the anticipated expenditures of the upcoming year. In this document you will find a detailed look at each department’s planned operating costs, the Town’s annual capital expenses, and the amount the Town will pay to cover current debt obligations. In addition, included are the operating and capital expenses associated with maintaining the Town’s sewer and stormwater operations (this is not a requirement of the Indiana Department of Local Government Finance). During the budget development process each of these expenditures are analyzed closely to determine their relevance to the previously stated objectives and how they fit with the Town’s expected revenue sources.
Understanding these revenue sources is an essential piece in producing an accurate and successful budget. For 2014, the town will continue accessing a diverse source of income. Fishers will continue to partner with other political subdivisions to generate revenue and provide solutions in maintaining high-levels of governmental service throughout our area. Additionally, locating equitable financing for several projects and purchases has allowed the town to rely less on property tax dollars in funding our operating and capital budgets. This diversification has afforded the town the opportunity to have a small reduction in property tax rates for 2014.

Not only do these varied revenue streams mean lower property taxes, but they also allow the town to take on more projects and improvements in our community. Some of the highlights for 2014 include the following:

- Playground replacement and splash pad installation at Holland Park
- Development of Cyneathane Park – South
- Updates to Riverside Junior High athletic fields
- New Paint and reroofing at Cumberland, Eller, Harrison Thompson, Mudsock park buildings
- Renovations to Fire Station 92 and dispatch center
- Power generators for multiple lift stations
- Construction of Cottingham Estates low pressure sanitary sewer
- Cumberland Road/Mud Creek drainage improvements.

CONCLUSION

In conclusion, the financial condition of the Town of Fishers continues to remain strong. The adopted 2014 Municipal Budget provides the town the opportunity to invest millions of dollars in improvements to our public safety, parks, streets, trails, and other infrastructure while diversifying the town’s revenue and reducing property taxes.

Respectfully,

Scott Fadness,
Town Manager
2014 Municipal Budget Summary

The 2014 Municipal Budget Document captures a look at the investments Fishers plans to make in our community in the upcoming year and provides readers with an understanding of the financial condition of the Town. Throughout this document you will see the process used to develop a budget totaling over $85 million, an analysis of the Town’s revenue and expenses, and the goals/objectives of these investments.

During the next year the Town plans to use the funding allocated in this budget to better serve the residents of Fishers. There are several budgetary items that will result in direct increases to efficiency of Town operations. Just a few examples of the Town’s increased services provided by the 2014 Municipal Budget include the following:

- The purchase of a new building permit software that will result in a more streamlined process for customers
- The addition of three officers to the police department
- Construction of a brand new emergency dispatch center
- Development of new public park sites that will allow residents increased opportunities for recreation
- Development of several new multi-use paths

All of these new services provided by the Town are afforded through very carefully financial planning. Special attention has been given to financial sustainability. Lower growth rates beginning in 2008 has required the Town’s administration to analyze each investment. As a result of this focus on smart spending, Fishers has been able to begin funding larger capital projects. The Town will continue this strict financial stewardship through 2014 and will maintain a strong financial position leading to the transition into a city in 2015.

Budget Development

Annually developing each municipal budget is a year-round effort. Beginning in January budget staff starts the process of revising the documents and spreadsheets that are provided to each department. In May of each year budget staff and the Town Manager meet with department directors to brief them on
the Town’s current financial status and establish organizational wide goals to use throughout the budget development process. During the summer operating and capital budgets are due from each department. Reviews are made by the Town Manager and budget staff resulting in a draft of the proposed budget which is presented to the Town Council beginning in August. The council will make revisions through August and September, with final approval ending in October.

While Fishers operates a cash basis for accounting, the Town utilizes both accrual and cash techniques for budgeting. This determination is made by fund and is driven largely by its corresponding revenue source. For 2014, several accounts including the Motor Vehicle Highway (MVH) Fund, Local Roads & Streets (LR&S) Fund, and the Park Impact Fee Fund all carried large cash balances moving into 2014.

### 2014 Adopted Budget Breakdown

- **Operating Budget**: $59,914,654
- **Capital Budget**: $14,470,878
- **Debt Service Budget**: $10,643,719

### 2014 Total Adopted Budget: $85,029,251
Awards, History, and Statistics
RECOGNITIONS & AWARDS

2013

Indiana Association of Cities and Towns Community Achievement Award for Launch Fishers

19th Safest City in America – Location, Inc.

2012

Money Magazine’s 12th Best Place to Live in America

Forbes 11th Best Place to Move

One of Family Circle’s 10 Best Towns for Families

“Playful City USA” Community by KaBOOM!

CQ Press’ Safest City in the Nation

2011

Indiana Association of Cities and Towns Green Community

TLC’s Number 1 City for Families in the U.S.

Certification of Excellence from the ICMA Center for Performance Measurement

Top 100 Places to Live by Relocate America

Top 25 Suburbs for Retirement by Forbes.com

2010

Number 1 Best Affordable Suburb in the U.S. by BusinessWeek.com

Number 2 Best Under-rated Golf Community in the U.S. by Livability.com

Healthiest County in Indiana by Community Health Network

Top 100 Places to Live by RelocateAmerica

Number 8th Best Place to Live in America by Money Magazine
Fishers, Indiana, formerly known as Fishers Station and originally as Fishers Switch, came into being on June 11, 1872 when Salathiel Fisher divided his land into Town lots. In those days it was common for new communities to spring up along railroads and Fishers was no exception, hence the early reference to a train station or 'switch'.

The railroad quite naturally drew residents and businesses to the area, the first of which was a gristmill and sawmill located approximately where the Nickel Plate restaurant is today. Fishers is located in Delaware and Fall Creek Townships in southeastern Hamilton County.

Most of the early history of Hamilton County centers on Delaware Township, which was acquired from the Indians when Indiana became a state in 1816. Hamilton County was initially divided into only two Townships, White River in the north and Delaware in the south. Federal guidelines were set up for the orderly sale of acquired Indian Territory and the first land rush began.

At the time of the purchase, William Conner was the only white man living in Delaware Township. Operating a trading post, which is now the modern day Conner Prairie Interactive History Park, Conner's house was connected via Indian trail to Anderson and Connersville and by state road to Fort Wayne. Portions of this road later became present day Allisonville Road. The first official wave of settlers came to the 'southeastern' area in the 1820's.

In 1823, Delaware Township was divided into three townships by adding Clay to the west and Fall Creek to the east. The railroad was constructed in 1851 and eventually extended to Chicago in the early 1870's when Fishers Switch was platted.

The population of Fishers grew slowly to 388 by the 1960 census when rail shipment declined. The relocation of Indiana highway 37 to the east side of town and the subsequent connection with I-69 insured the future growth of Fishers as a commercial and residential center. The Town of Fishers would soon become a fast growing suburb of Indianapolis. Fall Creek Township became the site of a consolidation of area schools when Hamilton Southeastern High School was formed in the 1960's.

The development of Geist reservoir in Fall Creek Township during the 1980's also added to the area's growth. With the continued extension of sanitary sewers eastward under I-69 and with stable interest rates, the population increased from 7,187 in 1990 to 37,835 by March of 2000, 52,390 in 2003, and 78,651 in 2010.
**Town of Fishers Timeline**

1802: William Conner becomes the first permanent white settler in what is now present-day Fishers, Indiana, and builds a log cabin and a trading post along the banks of the White River. The land upon which he settled eventually becomes Conner Prairie, which, is today located within the Fishers town limits, and is one of the nation's most respected living history museums.

1816: President Madison approves Indiana's admission into the union as the 19th state.

1818: More white settlers come to the area after the Delaware Indians cede all their claims to lands in Indiana and Ohio to the United States government through the Treaty of St. Mary's.

1820: The State of Indiana legislature votes to designate a new state capital (which, in 1820, was Corydon, Indiana), and appoints a commission charged with that task. The commission meets at William Conner's cabin, and eventually recommends Indianapolis as the site for the State's new capital. John Finch establishes a horse-powered grinding mill and blacksmith shop, and the area's first school is established in a small cabin.

1821: The area's first water mill is constructed.

1822: Land in Delaware Township is surveyed and offered for sale as homesteads. John Conner, founder of Connersville, Indiana, and brother of William Conner, purchases land.

1823: Hamilton County is chartered by the Indiana General Assembly. Delaware Township created.

1824: William Conner aids in serving justice in the wake of the Fall Creek Massacre that resulted in the murder of eight Indians. Five white men were tried for the crime; four were convicted and sentenced to death. The event marks the first time in U.S. history that white men are hanged for killing Indians.

1826: Ambassador House is built, and is later owned by Addison and India Harris. Addison Harrison is eventually appointed ambassador to the Austro-Hungarian Empire by U.S. President William McKinley. Today, Ambassador House sits on the grounds of Fishers' Heritage Park at White River, and plans for its restoration are being developed by Fishers' Historic Preservation Committee.

1827: The township's first log cabin school is erected.

1832: A "subscription," or private, school is established in Delaware Township.

1849: Construction begins on the Peru & Indianapolis Railroad.

1851: New Britton is platted near present-day 131st and Lantern Road.

1861: The first soldiers from the area report for Civil War duty at Camp Morton in Indianapolis.

1872: Fisher's Switch, also known as Fishers Station, is platted by Salathiel Fisher at the present-day 116th Street and the railroad. Fisher divides the land into lots; First post office established.

1891: Indiana's General Assembly incorporates Fisher's Station.

1893: Post office drops the apostrophe from the name Fishers Switch.

1908: Post office changes its name to Fishers by dropping "Switch."
1927: Hamilton County Historical Society places a marker on the site of the William Conner farm.


1943: The Indianapolis Water Company constructs Geist Reservoir.

1961: Per township referendums, the City of Noblesville provides planning services for Delaware and Fall Creek Townships and approves residential zoning for most of the undeveloped area in the two townships.


1964: Hamilton Southeastern Schools is created as a part of Indiana's school district consolidation initiative.

1972: Fishers adopts a zoning and master plan; Fishers' population is about 700.

1973: Interstate 69, which dissects Fishers, is completed.

1975: HSE High School graduates 110 students.

1980: Fishers' population is about 2,000.

1990: Fishers' population is about 7,200.

1992: The Thomas A. Weaver Municipal Complex opens as Fishers' civic and government center. The campus-like complex is home to Fishers Town Hall, the Police and Fire Department headquarter buildings, the Fishers Post Office, the Hamilton County Convention and Visitor's Bureau and the Fishers Chamber of Commerce. Eventually, a library and a Bureau of Motor Vehicles are added.
2000: Throughout the 1990s Fishers established itself as one of the fastest growing communities in the country. The 2000 census showed that the town had increased its population to 37,835.

2010: The Town’s population continues to increase to over 76,000 by the 2010 census

2012: On November 6, 2012 Fishers residents voted to transition the Town into a second class city with an elected mayor and nine city councilmen.

2013: In fall of 2013 construction began on phase one of a multi-million dollar downtown redevelopment project. Titled The Depot, this public-private development effort will include retail space, apartment homes, and a three story parking garage.
### Fishers Growth

#### Building Permits Issued from 2000 to 2013

<table>
<thead>
<tr>
<th>Year</th>
<th>Single Family Permits</th>
<th>Multi-Family Units</th>
<th>Commercial Permits</th>
</tr>
</thead>
<tbody>
<tr>
<td>2000</td>
<td>1249</td>
<td>84</td>
<td>38</td>
</tr>
<tr>
<td>2001</td>
<td>1345</td>
<td>60</td>
<td>30</td>
</tr>
<tr>
<td>2002</td>
<td>1368</td>
<td>92</td>
<td>36</td>
</tr>
<tr>
<td>2003</td>
<td>1329</td>
<td>136</td>
<td>26</td>
</tr>
<tr>
<td>2004</td>
<td>1223</td>
<td>107</td>
<td>45</td>
</tr>
<tr>
<td>2005</td>
<td>1000</td>
<td>220</td>
<td>36</td>
</tr>
<tr>
<td>2006</td>
<td>810</td>
<td>212</td>
<td>32</td>
</tr>
<tr>
<td>2007</td>
<td>683</td>
<td>184</td>
<td>40</td>
</tr>
<tr>
<td>2008</td>
<td>455</td>
<td>115</td>
<td>27</td>
</tr>
<tr>
<td>2009</td>
<td>448</td>
<td>57</td>
<td>19</td>
</tr>
<tr>
<td>2010</td>
<td>477</td>
<td>290</td>
<td>20</td>
</tr>
<tr>
<td>2011</td>
<td>452</td>
<td>51</td>
<td>10</td>
</tr>
<tr>
<td>2012</td>
<td>513</td>
<td>33</td>
<td>12</td>
</tr>
<tr>
<td>2013</td>
<td>666</td>
<td>73</td>
<td>28</td>
</tr>
</tbody>
</table>

### BUILDING PERMIT ISSUANCE

As depicted in the above table and graph, 2013 saw an increase in all three areas of permit issuance (single family, multi-family, and commercial). At 133% more than in 2012, the largest increase can be seen in commercial permits. Town Council and Administration have made economic development and redevelopment a top priority in fiscal years 2012, 2013, and 2014. As a result, this data shows that the budgetary and policy decision made focusing on attracting and retaining businesses have yielded the intended results. This trend is expected to continue in the upcoming year.
Additionally, single family home permits are expected to continue their positive trajectory following lower construction years from 2008 through 2011. The Town does not anticipate to receive construction growth at the rate maintained in the earlier 2000s, however the positive increase in single family home permits following the recession of 2008 shows Fishers’ continued commitment to being one of the county’s best places to raise a family.
# Demographics: The Fishers Profile

*U.S. Census Bureau: 2010 Census Data*

<table>
<thead>
<tr>
<th>TOTAL POPULATION</th>
<th>76,794</th>
<th>INCOME &amp; BENEFITS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Male</td>
<td>37,303</td>
<td>Households</td>
</tr>
<tr>
<td>Female</td>
<td>39,491</td>
<td>Less than $10,000</td>
</tr>
<tr>
<td>Median Age</td>
<td>33.2</td>
<td>$10,000—$24,999</td>
</tr>
<tr>
<td>Under 20 Years</td>
<td>26,735</td>
<td>$25,000—$49,999</td>
</tr>
<tr>
<td>20 to 34 Years</td>
<td>14,066</td>
<td>$50,000—$74,999</td>
</tr>
<tr>
<td>35 to 54 Years</td>
<td>25,857</td>
<td>$75,000—$99,999</td>
</tr>
<tr>
<td>55 to 74 Years</td>
<td>8,546</td>
<td>$100,000—$149,999</td>
</tr>
<tr>
<td>75 Years and Over</td>
<td>1,590</td>
<td>$150,000—$199,999</td>
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</table>

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<thead>
<tr>
<th>RACE</th>
<th></th>
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<tbody>
<tr>
<td>White</td>
<td>65,754 Median Household Income $84,254</td>
</tr>
<tr>
<td>African American</td>
<td>4,299 Mean Household Income $97,891</td>
</tr>
<tr>
<td>American Indian/Alaska Native</td>
<td>126 Population with Health Insurance 93%</td>
</tr>
<tr>
<td>Asian</td>
<td>4,188 Median Family Income $96,175</td>
</tr>
<tr>
<td>Some Other Race</td>
<td>816 Mean Family Income $110,803</td>
</tr>
<tr>
<td>Two or more Races</td>
<td>1,592</td>
</tr>
<tr>
<td>Hispanic/Latino (Any Race)</td>
<td>2,638</td>
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<tr>
<th>HOUSEHOLD BY TYPE</th>
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<tbody>
<tr>
<td>Total Households</td>
<td>27,218 Nursery School, Preschool 1,800</td>
</tr>
<tr>
<td>Family Households</td>
<td>20,404 Kindergarten 1,124</td>
</tr>
<tr>
<td>Nonfamily Households</td>
<td>6,814 Elementary (Grades 1-8) 11,866</td>
</tr>
<tr>
<td>Avg. Household Size</td>
<td>2.82 High School (Grades 9-12) 5,080</td>
</tr>
<tr>
<td>Avg. Family Size</td>
<td>3.31 College or Graduate School 5,416</td>
</tr>
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<table>
<thead>
<tr>
<th>EDUCATIONAL ATTAINMENT</th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Total Housing Units</td>
<td>28,511 Population 25+ Years 48,061</td>
</tr>
<tr>
<td>Occupied Housing Units</td>
<td>27,218 9-12th Grade, No Diploma 488</td>
</tr>
<tr>
<td>Vacant Housing Units</td>
<td>1,293 High School Graduate 7,418</td>
</tr>
<tr>
<td>% Homeowner vacancy Rate</td>
<td>1.6 Some College, No Degree 9,684</td>
</tr>
<tr>
<td>% Rental Vacancy Rate</td>
<td>8.4 Associate’s Degree 2,436</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>HOUSING TENURE</th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Occupied Housing Units</td>
<td>27,218 Bachelor’s Degree 18,907</td>
</tr>
<tr>
<td>Owner-Occupied Units</td>
<td>22,406 Graduate Degree 9,128</td>
</tr>
<tr>
<td>Renter-Occupied Units</td>
<td>4,812 High School Graduate or Higher 99%</td>
</tr>
<tr>
<td></td>
<td>Bachelor’s Degree or Higher 58.30%</td>
</tr>
</tbody>
</table>
## Employment Data & Largest Employers

| Employment Data          | Over 35,000 Jobs
|                         | Over 1,500 Business

<table>
<thead>
<tr>
<th>Largest Employers</th>
<th>Employees</th>
<th>Products/Services</th>
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<tbody>
<tr>
<td>Hamilton Southeastern Schools</td>
<td>2400</td>
<td>Public Education</td>
</tr>
<tr>
<td>Sallie Mae</td>
<td>1700</td>
<td>Headquarters: Financial Services</td>
</tr>
<tr>
<td>Roache Diagnostics</td>
<td>600</td>
<td>Medical Diagnostics</td>
</tr>
<tr>
<td>Marsh Supermarkets</td>
<td>525</td>
<td>Corporate Headquarters: Retail</td>
</tr>
<tr>
<td>ADT</td>
<td>450</td>
<td>Call/Customer Service Processing Center</td>
</tr>
<tr>
<td>Town of Fishers</td>
<td>375</td>
<td>Local Government</td>
</tr>
<tr>
<td>US Foodservice</td>
<td>370</td>
<td>Regional Headquarters: Food Distributor</td>
</tr>
<tr>
<td>Super Target</td>
<td>367</td>
<td>Retail</td>
</tr>
<tr>
<td>Wal-Mart</td>
<td>350</td>
<td>Retail</td>
</tr>
<tr>
<td>First Advantage</td>
<td>325</td>
<td>Talent Acquisition Products &amp; Services</td>
</tr>
<tr>
<td>Wiley &amp; Sons Publishing</td>
<td>325</td>
<td>Book Distribution</td>
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<tr>
<td>Community Home Health Services</td>
<td>333</td>
<td>home Care Services</td>
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<tr>
<td>St. Vincent Medical Center Fishers</td>
<td>322</td>
<td>Hospital services Facility</td>
</tr>
<tr>
<td>Comcast</td>
<td>230</td>
<td>Customer Contact &amp; Repair Center</td>
</tr>
<tr>
<td>Forum Credit Union</td>
<td>200</td>
<td>Corporate Headquarters: Financial</td>
</tr>
<tr>
<td>Disetronic Medical Systems</td>
<td>190</td>
<td>Medical system Products</td>
</tr>
<tr>
<td>Juno Lighting</td>
<td>130</td>
<td>Lights &amp; Light Fixtures</td>
</tr>
<tr>
<td>Stanley Security</td>
<td>120</td>
<td>Corporate Headquarters</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Leading IT/Software Companies</th>
<th>Employees</th>
<th>Products/Services</th>
</tr>
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<tbody>
<tr>
<td>Single Source Systems</td>
<td>30</td>
<td>IT Services and Software Products</td>
</tr>
</tbody>
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<thead>
<tr>
<th>Foreign-based Companies</th>
<th>Country</th>
<th>Products/Services</th>
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</thead>
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<tr>
<td>Mori Seiki/Ellison Technologies</td>
<td>Japan</td>
<td>Machine Tool Sales/Services</td>
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<td>Disetronic Medical systems</td>
<td>Switzerland</td>
<td>Medical system Products</td>
</tr>
<tr>
<td>Juno Lighting Group</td>
<td>France</td>
<td>Lighting Fixture Manufacturing</td>
</tr>
</tbody>
</table>
Educational Opportunities

Educational Facility Website Data

PUBLIC SCHOOLS

Hamilton Southeastern Schools
Provides K-12 education through a system of 12 Elementary Schools,
3 Intermediate Schools, 3 Junior High Schools, and 2 High Schools
Student Enrollment: 18,362 -- Graduation Rate: 91.25%
Graduates Pursuing College: 92% -- SAT Average Score: 1075

PRIVATE SCHOOLS

St. Louis de Montfort Catholic Elementary and Secondary School Grades Pre-K to 8
Student Enrollment: 480

Family of Christ Lutheran School Grades Pre-K to 6
Student Enrollment: 143

Eman Islamic Elementary School Grades Pre-K to 6
Student Enrollment: 78

COMMUNITY COLLEGES

Medtech College - Fishers, IN
Medtech is a network of nationally accredited colleges and institutes with the goal of advancing Healthcare
career education. Medtech's program options provide the tools with which students can achieve their full
potential while creating extraordinary opportunities for themselves.

Ivy Tech Community College - Indianapolis, IN
The nation's largest state-wide community college with single accreditation serving more than 50,000 students
annually. There are 23 campuses throughout Indiana with classes being held in over 75 communities,
including Fishers.

<table>
<thead>
<tr>
<th>UNIVERSITIES</th>
<th>ENROLLED</th>
<th>MILES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anderson University-Anderson, IN</td>
<td>2,800</td>
<td>24</td>
</tr>
<tr>
<td>Ball State University-Muncie, IN &amp; Fishers Center at Saxony's Bonn Building</td>
<td>21,000</td>
<td>43</td>
</tr>
<tr>
<td>Butler University-Indianapolis, IN</td>
<td>4,500</td>
<td>15</td>
</tr>
<tr>
<td>Indiana University-Bloomington, IN</td>
<td>42,347</td>
<td>70</td>
</tr>
<tr>
<td>Indiana University Kokomo-Kokomo, IN</td>
<td>3,000</td>
<td>42</td>
</tr>
<tr>
<td>Indiana University-Purdue University Indianapolis (IUPUI)-Indianapolis, IN</td>
<td>30,300</td>
<td>22</td>
</tr>
<tr>
<td>Indiana Wesleyan University-Marion, IN</td>
<td>15,500</td>
<td>65</td>
</tr>
<tr>
<td>Marian University-Indianapolis, IN</td>
<td>3,000</td>
<td>11</td>
</tr>
<tr>
<td>Purdue University-West Lafayette, IN</td>
<td>40,000</td>
<td>70</td>
</tr>
<tr>
<td>University of Indianapolis-Indianapolis, IN</td>
<td>5,000</td>
<td>24</td>
</tr>
</tbody>
</table>
## TAX STRUCTURES AND INCENTIVES

### State of Indiana Corporate Income Tax

<table>
<thead>
<tr>
<th>Description</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adjusted Gross Income Tax:</td>
<td>7.5% (July 1, 2013 - June 30, 2014); 7% (July 1, 2014 - June 30, 2015)</td>
</tr>
<tr>
<td>Financial Institutions Tax:</td>
<td>8.50%</td>
</tr>
<tr>
<td>Utility Receipts Tax:</td>
<td>1.40%</td>
</tr>
<tr>
<td>Utility Service use Tax:</td>
<td>1.40%</td>
</tr>
</tbody>
</table>

### State of Indiana Personal Income Tax

<table>
<thead>
<tr>
<th>Description</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personal Income Tax:</td>
<td>3.40%</td>
</tr>
</tbody>
</table>

### State of Indiana Sales Tax

<table>
<thead>
<tr>
<th>Description</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indiana Sales Tax:</td>
<td>7.00%</td>
</tr>
</tbody>
</table>

### Hamilton County Option Income Tax:

<table>
<thead>
<tr>
<th>Description</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>COIT Tax Rate:</td>
<td>1% of adjusted gross income</td>
</tr>
</tbody>
</table>

### Fishers Corporate Municipal Property Tax (2010-2014)

<table>
<thead>
<tr>
<th>Year</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>$0.5070</td>
</tr>
<tr>
<td>2011</td>
<td>$0.5022</td>
</tr>
<tr>
<td>2012</td>
<td>$0.5597</td>
</tr>
<tr>
<td>2013</td>
<td>$0.6398</td>
</tr>
<tr>
<td>2014</td>
<td>$0.6382</td>
</tr>
</tbody>
</table>

*Each of these rates are applied to $100 of assessed value*

### Tax Credits and Exemptions (Indiana Economic Development Corporation)

<table>
<thead>
<tr>
<th>Description</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic Development for a Growing Economic (EDGE) Tax Credit:</td>
<td>Program based on employee payroll withholdings for new job creation. Negotiated credit amount may be for a period of up to ten years and is refundable.</td>
</tr>
<tr>
<td>Hoosier Alternative Fuel Vehicle Manufacturer Tax Credit:</td>
<td>This program provides a credit up to 15% of the qualified investment for the manufacture of alternative fuel vehicles.</td>
</tr>
<tr>
<td>Hoosier Business Investment (HBI) Tax Credit:</td>
<td>For &quot;qualified investment&quot; in new buildings, improvement, and equipment. Negotiated credit may equal up to 10% of the investment and be carried forward for up to nine years.</td>
</tr>
<tr>
<td>Headquarters Relocation Tax Credit:</td>
<td>For companies with global annual revenue of $100 million or more that relocate their corporate headquarters to Indiana. Credit is equal to half the costs incurred in the relocation.</td>
</tr>
<tr>
<td>Industrial Recovery Tax Credit:</td>
<td>This Program provides incentive for companies to invest in former industrial facilities requiring significant rehabilitation or remodeling expense. Tax credit equals the amount of qualified investment multiplied by 15-20% based on age of plan.</td>
</tr>
<tr>
<td>Research and Development Tax Credit:</td>
<td>Based on the increase in Indiana R&amp;D over prior three year base and equals 15% of qualified research expenses on the first $1 million of investment. May be carried forward for ten years.</td>
</tr>
<tr>
<td>Patent Income Exemption:</td>
<td>Companies with five hundred or fewer employees may qualify for a 50% exemption of patent income for each of the first five years, decreasing 10% in the tenth year. Total exemptions claimed may not exceed $5 million per year.</td>
</tr>
</tbody>
</table>

### Fishers Economic Development Incentives

<table>
<thead>
<tr>
<th>Description</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Impact Fee Credits:</td>
<td>Fishers Community Development Department can waive Park, Road, or Bridge Impact Fees (normally collected during the building permit process) for projects determined to have a positive contribution to economic development and redevelopment.</td>
</tr>
<tr>
<td>Economic Development Agreements:</td>
<td>The town utilizes economic development agreements for the retention of current businesses and relocation of new businesses to Fishers. These incentives include the payment of an existing leases, monetary contributions for necessary equipment purchases, contributions to infrastructure development, etc.</td>
</tr>
</tbody>
</table>
## TOWN OF FISHERS, INDIANA
### Assessed and Actual Value of Taxable Property
#### Last Ten Fiscal Years

<table>
<thead>
<tr>
<th>Year Payable</th>
<th>REAL</th>
<th>PERSONAL</th>
<th>TOTAL</th>
<th>Ratio of Total Assessed to True Tax Value</th>
<th>Total Direct Tax Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Assessed Value</td>
<td>True Tax Value</td>
<td>Assessed Value</td>
<td>True Tax Value</td>
<td>Assessed Value</td>
</tr>
<tr>
<td>2012</td>
<td>$5,037,747,452</td>
<td>$5,037,747,452</td>
<td>$288,526,977</td>
<td>$288,526,977</td>
<td>$5,326,274,429</td>
</tr>
<tr>
<td>2011</td>
<td>4,850,348,435</td>
<td>4,850,348,435</td>
<td>254,148,310</td>
<td>254,148,310</td>
<td>5,104,496,745</td>
</tr>
<tr>
<td>2010</td>
<td>4,099,161,417</td>
<td>4,099,161,417</td>
<td>240,232,026</td>
<td>240,232,026</td>
<td>4,339,393,443</td>
</tr>
<tr>
<td>2009</td>
<td>4,042,488,021</td>
<td>4,042,488,021</td>
<td>229,296,300</td>
<td>229,296,300</td>
<td>4,271,784,321</td>
</tr>
<tr>
<td>2008</td>
<td>5,014,557,345</td>
<td>5,014,557,345</td>
<td>207,497,920</td>
<td>207,497,920</td>
<td>5,222,055,265</td>
</tr>
<tr>
<td>2007</td>
<td>4,574,638,121</td>
<td>4,574,638,121</td>
<td>203,050,600</td>
<td>203,050,600</td>
<td>4,777,843,181</td>
</tr>
<tr>
<td>2006</td>
<td>3,855,922,599</td>
<td>3,855,922,599</td>
<td>281,450,260</td>
<td>281,450,260</td>
<td>4,137,372,859</td>
</tr>
<tr>
<td>2005</td>
<td>3,528,888,354</td>
<td>3,528,888,354</td>
<td>253,914,950</td>
<td>253,914,950</td>
<td>3,782,803,304</td>
</tr>
<tr>
<td>2004</td>
<td>3,352,901,393</td>
<td>3,352,901,393</td>
<td>240,533,633</td>
<td>240,533,633</td>
<td>3,593,435,026</td>
</tr>
<tr>
<td>2003(A)</td>
<td>3,089,802,776</td>
<td>3,089,802,776</td>
<td>293,703,320</td>
<td>293,703,320</td>
<td>3,383,506,096</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Year Payable</th>
<th>Total Assessed Value Increase</th>
<th>Percent Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>$221,777,684</td>
<td>4.34%</td>
</tr>
<tr>
<td>2011</td>
<td>765,103,302</td>
<td>17.63%</td>
</tr>
<tr>
<td>2010</td>
<td>67,609,122</td>
<td>1.58%</td>
</tr>
<tr>
<td>2009</td>
<td>(950,270,944)</td>
<td>-18.20%</td>
</tr>
<tr>
<td>2008</td>
<td>444,212,084</td>
<td>9.30%</td>
</tr>
<tr>
<td>2007</td>
<td>640,470,322</td>
<td>15.48%</td>
</tr>
<tr>
<td>2006</td>
<td>354,569,555</td>
<td>9.37%</td>
</tr>
<tr>
<td>2005</td>
<td>189,368,278</td>
<td>5.27%</td>
</tr>
<tr>
<td>2004</td>
<td>209,928,930</td>
<td>6.20%</td>
</tr>
<tr>
<td>2003</td>
<td>1,347,261,715</td>
<td>66.16%</td>
</tr>
</tbody>
</table>

**SOURCE:** Hamilton County Auditor's Office and Delaware Township Assessor's Office.
### TOWN OF FISHERS, INDIANA

**Principal Real & Personal Property Tax Payers**

**Current and Nine Years Ago**

<table>
<thead>
<tr>
<th>Taxpayer - Real Property</th>
<th>Assessed Value</th>
<th>Percent of Total</th>
<th>Taxpayer - Real Property</th>
<th>Assessed Value</th>
<th>Percent of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>RE Services I LLC (SallieMae)</td>
<td>$39,831,800</td>
<td>0.791%</td>
<td>RE Services I LLC (SallieMae)</td>
<td>$35,600,580</td>
<td>1.152%</td>
</tr>
<tr>
<td>Woods of Britton LTD Liability</td>
<td>32,603,400</td>
<td>0.647%</td>
<td>Hills Family Investments LP</td>
<td>34,926,700</td>
<td>1.310%</td>
</tr>
<tr>
<td>Wellington Place Apartments LLC</td>
<td>30,749,900</td>
<td>0.610%</td>
<td>Woods of Britton LTD Liability</td>
<td>33,578,400</td>
<td>1.087%</td>
</tr>
<tr>
<td>Lantern Woods Apartment LLC</td>
<td>28,188,700</td>
<td>0.560%</td>
<td>Lantern Woods Apartment LLC</td>
<td>31,494,100</td>
<td>1.019%</td>
</tr>
<tr>
<td>Fishers, Indiana Distribution Center</td>
<td>24,895,500</td>
<td>0.494%</td>
<td>Regency Windsor Sunblest II</td>
<td>30,492,100</td>
<td>0.987%</td>
</tr>
<tr>
<td>Regency Windsor Sunblest II</td>
<td>24,791,100</td>
<td>0.492%</td>
<td>Fishers, Indiana Warehouse (Polygram)</td>
<td>29,584,300</td>
<td>0.957%</td>
</tr>
<tr>
<td>Lexington Acquiosell Fishers LLC</td>
<td>24,561,500</td>
<td>0.488%</td>
<td>Regency Windsor Sunblest CD LP</td>
<td>20,838,900</td>
<td>0.674%</td>
</tr>
<tr>
<td>MSI Crosspoint Indals Grocery</td>
<td>21,534,300</td>
<td>0.427%</td>
<td>Amli at Conner Farms LP</td>
<td>20,274,100</td>
<td>0.666%</td>
</tr>
<tr>
<td>District Partners LLC</td>
<td>20,690,700</td>
<td>0.411%</td>
<td>Sunbeam Development Corp.</td>
<td>19,865,000</td>
<td>0.643%</td>
</tr>
<tr>
<td>TIC Conner Farms B Jones LLC</td>
<td>19,341,300</td>
<td>0.384%</td>
<td>US Foods, Inc.</td>
<td>19,427,600</td>
<td>0.629%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$267,188,200</strong></td>
<td><strong>5.304%</strong></td>
<td><strong>TOTAL</strong></td>
<td><strong>$276,081,780</strong></td>
<td><strong>8.934%</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Taxpayer - Personal Property</th>
<th>Assessed Value</th>
<th>Percent of Total</th>
<th>Taxpayer - Personal Property</th>
<th>Assessed Value</th>
<th>Percent of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hamilton Southeastern Utilities</td>
<td>$53,345,500</td>
<td>18.489%</td>
<td>RE Services I LLC (SallieMae)</td>
<td>$35,434,460</td>
<td>12.065%</td>
</tr>
<tr>
<td>RE Services I LLC (SallieMae)</td>
<td>46,024,220</td>
<td>15.951%</td>
<td>Charles Schwab &amp; Co., Inc.</td>
<td>8,206,070</td>
<td>2.794%</td>
</tr>
<tr>
<td>Duke Energy Indiana Inc.</td>
<td>14,543,560</td>
<td>5.041%</td>
<td>US Foods, Inc.</td>
<td>7,766,090</td>
<td>2.644%</td>
</tr>
<tr>
<td>Indianapolis Water</td>
<td>5,774,670</td>
<td>2.036%</td>
<td>Indianapolis Water Company</td>
<td>7,337,090</td>
<td>2.489%</td>
</tr>
<tr>
<td>Diamond Foods, Inc.</td>
<td>5,557,450</td>
<td>1.926%</td>
<td>Reynolds Farm Equipment Inc.</td>
<td>7,214,400</td>
<td>2.456%</td>
</tr>
<tr>
<td>Comcast of ILINOH, LLC</td>
<td>4,058,870</td>
<td>1.407%</td>
<td>PSI Energy</td>
<td>7,047,570</td>
<td>2.400%</td>
</tr>
<tr>
<td>Charles Schwab &amp; Co., Inc.</td>
<td>3,282,440</td>
<td>1.138%</td>
<td>Hungry Minds, Inc.</td>
<td>6,739,420</td>
<td>2.295%</td>
</tr>
<tr>
<td>Indiana Gas Co., Inc.</td>
<td>2,874,760</td>
<td>0.996%</td>
<td>Kittle's Home Furnishing Center</td>
<td>5,236,240</td>
<td>1.783%</td>
</tr>
<tr>
<td>Wal-Mart Stores East, LP</td>
<td>2,479,570</td>
<td>0.859%</td>
<td>Target Stores</td>
<td>5,185,560</td>
<td>1.766%</td>
</tr>
<tr>
<td>Fry's Electronics</td>
<td>2,286,160</td>
<td>0.793%</td>
<td>Hamilton Southeastern Utilities</td>
<td>5,154,510</td>
<td>1.755%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$140,330,200</strong></td>
<td><strong>48.636%</strong></td>
<td><strong>TOTAL</strong></td>
<td><strong>$95,321,410</strong></td>
<td><strong>32.456%</strong></td>
</tr>
</tbody>
</table>

**NOTES:** Due to the statutory change to market-based assessed value in 2003, this year is represented for comparison.

**SOURCE:** Hamilton County Auditor; Town of Fishers, Indiana
TRANSPORTATION ACCESS

The Indy Partnership, Mapquest, & the Indianapolis Airport Authority Data

MAJOR HIGHWAYS

Interstates: I-69, I-465, I-65  US Highway 31  State Routes: 19, 32, 37, 38, & 238 (Southeastern Parkway)

One day drive to 50% of the United States & Canadian Populations

One and a half day drive to 75% of the United States and Canadian Populations

DISTANCE TO SELECTED METROPOLITAN AREAS

<table>
<thead>
<tr>
<th>INDIANA</th>
<th>OHIO</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indianapolis: 20 Miles</td>
<td>Cincinnati: 121 Miles</td>
</tr>
<tr>
<td>Terre Haute: 100 Miles</td>
<td>Dayton: 120 Miles</td>
</tr>
<tr>
<td>Fort Wayne: 107 Miles</td>
<td>Columbus: 180 Miles</td>
</tr>
<tr>
<td>South Bend: 130 Miles</td>
<td>Toledo: 207 Miles</td>
</tr>
<tr>
<td>Gary: 154 Miles</td>
<td>Cleveland: 310 Miles</td>
</tr>
<tr>
<td>Evansville: 205 Miles</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>ILLINOIS</th>
<th>MISSOURI</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chicago: 189 Miles</td>
<td>St. Louis: 265 Miles</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>KENTUCKY</th>
<th>TENNESSEE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Louisville: 131 Miles</td>
<td>Nashville: 305 Miles</td>
</tr>
<tr>
<td>Lexington: 200 Miles</td>
<td>Memphis: 487 Miles</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>MICHIGAN</th>
<th>WISCONSIN</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grand Rapids: 243 Miles</td>
<td>Milwaukee: 285 Miles</td>
</tr>
<tr>
<td>Detroit: 266 Miles</td>
<td></td>
</tr>
</tbody>
</table>

OTHER LOCATIONS IN THE UNITED STATES

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Atlanta, GA: 550 Miles</td>
<td>Seattle, WA: 2,246 Miles</td>
</tr>
<tr>
<td>Washington, D.C.: 591 Miles</td>
<td>Los Angeles, CA: 2,098 Miles</td>
</tr>
<tr>
<td>New York City, NY: 712 Miles</td>
<td>San Francisco, CA: 2,283 Miles</td>
</tr>
<tr>
<td>Dallas, TX: 893 Miles</td>
<td>Denver, CO: 1,107 Miles</td>
</tr>
<tr>
<td>Miami, FL: 1,246 Miles</td>
<td>New Orleans, LA: 834 Miles</td>
</tr>
</tbody>
</table>

MOTOR & RAIL CARRIERS: Indianapolis Metro Area

MOTOR FREIGHT

Common Carriers with Local Terminals: 45  Less Than Full Truckload Carriers with Local Operations: 65
Full Truckload Carriers with Local Operations: 30

RAILROAD

CSX—Norfolk Southern—The Indiana Railroad—Indiana Southern Railroad—The Louisville & Indiana Railroad

AIR TRANSPORTATION

INDIANAPOLIS INTERNATIONAL AIRPORT: 30 Miles from Fishers, IN

1.2 Million Sq. Ft. Terminal Opened in 2008  Served Approximately 7.5 Million Passengers in 2009
Averages 163 Daily Passenger Flight Departures to 37 Destinations  Served by 11 Major Airlines
Nation’s 8th Largest Cargo Airport (More than 2.2 Billion lbs. of Cargo Managed in 2008)
2nd Largest Global Federal Express Hub  --  Foreign Trade Zone #72 (with Subzones)
3 Runways (Longest: 11,200 Ft.)
Town of Fishers Organizational Chart
Budgetary Policies, Procedures, and Objectives
<table>
<thead>
<tr>
<th>Date Range</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>April 1 - April 19, 2013</td>
<td>Meet with Departments to better understand their budget process.</td>
</tr>
<tr>
<td>April 25, 2013</td>
<td>Review the 2013 Budget to determine what information is needed from Departments</td>
</tr>
<tr>
<td>April 25 - May 21, 2013</td>
<td>Electronic Preparation of Budget Proposal Packets - include goals, org chart, etc.</td>
</tr>
<tr>
<td>May 21, 2013</td>
<td>Request insurance information from HR</td>
</tr>
<tr>
<td>May 24, 2013</td>
<td>Department Head Budget Expectations - presented at TEAM Meeting</td>
</tr>
<tr>
<td>May 24, 2013</td>
<td>Budget proposal packets are distributed to Department Heads - (Operating and CIP)</td>
</tr>
<tr>
<td>June 6, 2013</td>
<td><strong>Deadline for Departments to submit Salary and Overtime requirements</strong></td>
</tr>
<tr>
<td>June 6 - 13, 2013</td>
<td>Town-wide salary and benefit costs are calculated in the Salary workbook.</td>
</tr>
<tr>
<td>June 13, 2013</td>
<td><strong>Deadline for Departments to submit Capital budgets</strong></td>
</tr>
<tr>
<td>June 13 - 27, 2013</td>
<td>Capital Budgets are reviewed</td>
</tr>
<tr>
<td>June 27, 2013</td>
<td><strong>Deadline for Departments to submit Operating budgets</strong></td>
</tr>
<tr>
<td>June 26 - July 5, 2013</td>
<td>Review submitted budgets - look at anticipated revenue for funding - highlight changes</td>
</tr>
<tr>
<td>July 8 - July 19, 2013</td>
<td><strong>Department budget meetings - (Operating and CIP)</strong></td>
</tr>
<tr>
<td>July 22 - August 2, 2013</td>
<td>Review requests, revenue forecast and develop proposed budget to submit to Council</td>
</tr>
<tr>
<td>August 5, 2013</td>
<td>Budget discussion at Council Work Session</td>
</tr>
<tr>
<td>August 6 - 13, 2013</td>
<td>Make changes (if any) as directed by Council, prepare document for CT office input</td>
</tr>
<tr>
<td>August 19, 2013</td>
<td>Budget discussion at Council Work Session</td>
</tr>
<tr>
<td>August 20 - 21, 2013</td>
<td>Make changes (if any) as directed by Council, update document for CT office input</td>
</tr>
<tr>
<td>August 22-28, 2013</td>
<td>Budget document (preliminary) to CT office for input into Gateway, via rollover from Keystone software</td>
</tr>
<tr>
<td>August 29-30, 2013</td>
<td>Review Keystone and Gateway - to confirm Keystone worked properly - Mon is a holiday / due on Tues</td>
</tr>
<tr>
<td>September 3, 2013</td>
<td><strong>Deadline for Budget to be input into Gateway (via rollover from Keystone software) - PRELIM BUDGET</strong></td>
</tr>
<tr>
<td>September 3, 2013</td>
<td><strong>Deadline for Budget into Gateway for County approval - 45 days prior to adoption - PRELIM BUDGET</strong></td>
</tr>
<tr>
<td>September 5 &amp; 6, 2013</td>
<td>1st Advertisement Town Budget (at least 10 days prior to public hearing)</td>
</tr>
<tr>
<td>September 6, 2013</td>
<td>Deadline for 1st Advertisement of Town Budget</td>
</tr>
<tr>
<td>September 12, 2013</td>
<td>Hamilton County Council Non-Binding Review</td>
</tr>
<tr>
<td>September 12 &amp; 13, 2013</td>
<td>2nd Advertisement Town Budget (at least 3 days prior to public hearing)</td>
</tr>
<tr>
<td>September 13, 2013</td>
<td>Deadline for 2nd Advertisement of Town Budget</td>
</tr>
<tr>
<td>September 16, 2013</td>
<td>Budget discussion at Council Work Session</td>
</tr>
<tr>
<td>October 1, 2013</td>
<td>Last day for county fiscal body to complete review and issue nonbinding recommendation</td>
</tr>
<tr>
<td>October 7, 2013</td>
<td>Public hearing of budget and Town Council suggested changes (Adoption of appeal)</td>
</tr>
<tr>
<td>October 8, 2013</td>
<td>Make changes (if any) as directed by Council</td>
</tr>
<tr>
<td>October 10, 2013</td>
<td>Alert CT office of changes (if any) to be made to Keystone, to Gateway</td>
</tr>
<tr>
<td>October 21, 2013</td>
<td>Adoption of the 2014 Budget</td>
</tr>
<tr>
<td>October 22, 2013</td>
<td>Alert CT office of changes (if any) to be made to Keystone, to Gateway - FINAL BUDGET</td>
</tr>
<tr>
<td>October 23, 2013</td>
<td>Deadline for Budget to be input into Gateway (via rollover from Keystone software)</td>
</tr>
<tr>
<td>October 23, 2013</td>
<td>Review Keystone and Gateway entries, prior to sign off by Clerk Treasurer</td>
</tr>
<tr>
<td>October 24, 2013</td>
<td>Clerk Treasurer must electronically sign and send via Gateway</td>
</tr>
<tr>
<td>October 28, 2013</td>
<td>Begin work on GFOA Budget Presentation</td>
</tr>
<tr>
<td>January 21, 2014</td>
<td>GFOA Distinguished Budget Presentation Postmark Deadline</td>
</tr>
</tbody>
</table>
DESCRIPTION OF TOWN FUNDS

The Town’s annual budget is divided into a number of funds. A separate sum of money is appropriated for each fund. Funds are established for special program groups, which usually have specific revenue sources associated with their expenditures.

General Fund
The General Fund is the primary operating fund of the Town. The General Fund is used to account for all financial resources with the exception of those required to be accounted for by another fund. The General Fund represents the largest part of the total financial operation of the Town. The main revenue sources of the General Fund are the following: Property Tax; County Option Income Tax (COIT); Commercial Vehicle Excise Tax (CVET); ABC Gallonage Tax; Financial Institutions Tax; and Gambling Tax.

Local Road and Street Fund
The Local Road and Street Fund (LR&S) provides funding for the operation and maintenance of the local and arterial road and street systems. Specifically, Indiana Code §8-14-2-5 provides for local road and street funding to be used exclusively for engineering, land acquisition, construction, resurfacing, maintenance, restoration, or rehabilitation of both local and arterial road and street systems. Indiana Code §8-14-2-5 also provides for the payment of principal and interest on bonds sold for the primary purpose of financing road, street or thoroughfare projects. This fund may also be used to fund any local costs necessary to undertake a recreation or reservoir road project pursuant to Indiana Code §8-23-5, as well as the purchase, rental or repair of highway equipment. The Local Road and Street Fund is supported by the Gasoline Tax, in accordance with Indiana Code §6-6, et. seq.

Park Impact Fees
The Park Impact Fund provides funding for the development and construction of new parks, pursuant to Fishers Code §96.04. Specifically, this fund enables the Town to pay for the capital costs of a new park and recreational infrastructure necessary to serve new development within the corporate limits of the Town and that is identified by the Zone Improvement Plan, as provided in Fishers Code §96.03. This fund may also be used to pay debt service costs and to pay any refund due in accordance with State law, as stated in Fishers Code §96.11. The Park Impact Fund is supported by permit charges assessed on new residential and commercial construction, Park Impact Fees.

Road Impact Fees
Road Impact Fees are used to fund new street infrastructure that is necessary to serve new development within the corporate limits of the Town and that is identified in the Zone Improvement Plan. The Road Impact Fund is supported by permit charges assessed on new residential and commercial construction, Road Impact Fees.
Motor Vehicle Highway Fund
The Motor Vehicle Highway Fund provides the funds necessary for street construction and the operation of the street and maintenance divisions of the Engineering and Public Works Department. It may be used for the construction, reconstruction, repair, maintenance, oiling, sprinkling, snow removal, weeding, tree cutting, and cleaning of highways. The fund may also be used for similar projects associated with curbs and any of the Town’s share of the State’s highway or right-of-way. The Town may use this fund for the financing of its share of the expenses associated with the State’s property, necessary to separate the crossing of public highways and railroads; the purchase or lease of highway construction and maintenance equipment; the purchase, erection, operation and maintenance of traffic signs, signals, and safety zones; and the painting of structures, objects, surfaces on highways for the purpose of safety and traffic regulation. Also, as provided by Indiana Code §8-14-1-5, this fund may be used for limited law enforcement projects or for the payment of principal and interest on bonds purchased to finance road, street or thoroughfare projects. Pursuant to Indiana Code §8-14-1-1, Motor Vehicle Highway Funds are provided by the revenue associated with motor vehicle registration fees, licensing fees, Gasoline Tax, auto transfer fees, motor vehicle title fees as well as any other similar taxes and fees.

Wastewater Operating Fund
The Wastewater Operating Fund is a proprietary or enterprise fund. Specifically it is used to account for operations that are financed and operated in a manner similar to those in the private sector. Typically proprietary or enterprise funds are generated by providing services and goods to those who are assessed a user fee. The Wastewater Operating Fund supports wastewater operational costs, including such expense items as: personnel; supplies; contractual services; professional services; vehicles; and machinery replacement. Per Indiana Code §36-9-23-25, the Wastewater Operating Fund receives its revenues from user fees.

Wastewater Capital Fund
As set forth in Indiana Code §36-9-23-25, the Wastewater Capital Fund is supported primarily through the receipt of Wastewater Availability Fees. This fund is designed to support specific capital projects and activities that enhance the wastewater system. These capital projects may include such projects as those relating to system upgrades, expansion, and improvements.

Storm Water Utility Fund
The Storm water utility fund will receive its revenues from a utility fee imposed on residential as well as commercial properties. These funds will be used to support a storm water utility program that complies with current state and federal mandates.
Cumulative Capital Improvement
Cumulative Capital Improvement (CCI) Funds are used to finance improvements to the Town or to satisfy Town debt. The funds are supplied through State distributions of Cigarette Tax, pursuant to Indiana Code §6-6, et.seq. Under current law, these revenues may be used for the following: to purchase land, buildings, easements, rights-of-way; to improve city/town owned property; to retire bonds relating to the aforementioned projects; and for the purchase of computer software or computer hardware upgrades. Fishers Code §34.10 specifically establishes this fund.

Cumulative Capital Development
The Cumulative Capital Development Fund is used to fund various capital improvements to the Town. Specifically, it is used to finance the purchase of land; construction of sidewalks, storm or sanitary sewers; the purchase of utilities; the purchase of motor vehicles for fire and police use; and also the purchase of computer hardware and software. This fund, as described in Fishers Code §34.10, is funded through a specific property tax levy.

Record Perpetuation Fund
The Court Record Perpetuation fund will receive revenues as received by the clerk for transmitting documents by facsimile machine to a person under IC 5-14-3; Document storage fees required; automated record keeping fees deposited in the fund under IC 33-37-7-2(m). The clerk may use any money in the fund for the following purposes: The preservation of records; the improvement of record keeping systems and equipment; case management system.
2014 Budget Objectives and Organizational Strategies

As discussed in the letter at the beginning of the budget document, the Town Manager has designated three objectives specific to the 2014 Municipal Budget:

- Continued focus on economic development and redevelopment
- Increased enhancement of town’s transportation infrastructure
- Efficient and effective delivery of services

To achieve these budgetary objectives, several organization strategies have been developed:

- Improve economic vitality through coordinated economic development efforts
- Promote and pursue new economic development opportunities
- Complete all budgeted capital improvement projects
- Pursue new revenue sources and other funding opportunities
- Improve technology capabilities for all department
- Improve communication of town operation and happenings to citizens.
- Improve customer service across all department
- Acquire or pursue initial applications for national accreditation by all eligible town departments/divisions
Budget and Fiscal Policies and Guidelines

The Town of Fishers will use sound budgeting practices in order to develop and implement an annual budget.

- Guideline: The budget of the Town of Fishers will be based on and implemented by departmental goals and objectives for the fiscal year.
- Guideline: Current operating revenues will be sufficient to support current operating expenditures.
- Guideline: Department Heads will be responsible for managing their budgets within the amount they have been appropriated.

The Town of Fishers will ensure it has the resources available to support public services.

- Guideline: Annual operations of the town will be funded by current revenues.
- Guideline: The General Operating Fund will be supported by a balanced tax structure.
- Guideline: The Town will follow an aggressive and professional policy of collecting applicable revenues.
- Guideline: All future service plans and program initiatives will be developed to reflect current policy directives, projected resources and future service requirements.
- Guideline: The Town will retain 50 percent of the combined annual projected property tax revenue as unreserved fund balance (available cash).
- Guideline: Wastewater operations will be supported by user fees.
- Guideline: As mandated by state law, the Town will maintain a debt policy of not exceeding two percent of the total Town assessed value.

The Town Council, Clerk-Treasurer, Town Manager and Department Heads will work together in order to manage the financial resources of the Town.

- Guideline: Monthly financial reports outlining revenues and expenditures will be provided to the Town Council, Clerk-Treasurer, Town Manager, and Department Heads.
- Guideline: All Town departments will share in the responsibility of meeting policy goals and ensuring long-term financial health.
Budget and Fiscal Long Term Outcomes and Short Term Objectives

The Town of Fishers focuses its organization on long term outcomes and short term objectives. It gives the Town Council, Town Manager and departments, the ability to articulate the desired result, while implementing the short term actions that need to be done to reach it.

What is a Long Term Outcome?
The Town of Fishers views outcomes as destinations. Outcomes can be defined where we as an organization would like to be in the future. We use these for not only finance and budgeting purposes, but for operations as well.

What are Short Term Objectives?
Short term objectives are the vehicles we use to reach our long term outcomes. They are usually one to two year action plans or projects scheduled for implementation. The short term objectives are chosen, because of their positive impact on our ability to reach our desired long term outcome.

The Town of Fishers’ Desired Long Term Outcomes

1. The Town of Fishers will remain a fiscally sound entity.
2. The Town of Fishers will be supported by a diverse source of revenues.
3. The Town of Fishers will have a transparent budget process.
4. The Town of Fishers will have a budget process based on data and objective criteria.
5. The Town of Fishers will have procedures and processes in place to maximize financial savings.
6. The Town of Fishers will have a debt service process that adheres to state laws and also maximizes the Town’s positive financial position.
7. The Town of Fishers will have a proactive approach to long term financial planning.
**Long Term Outcome 1.**
The Town of Fishers will remain a fiscally sound entity

**Short Term Objectives:**
- The Town will attempt to maintain a General Fund Cash balance of at least 50% of the current year’s property tax revenue.
- All revenue sources will be monitored and forecasted to the best of staff’s ability to ensure accurate and reliable information to the Town Council.
- Adequate information on the financial impact of major, non-reoccurring expenditures will be given to the Town Council prior to requesting action.

**Long Term Outcome 2.**
The Town of Fishers will be supported by a diverse source of revenues.

**Short Term Objectives:**
- The Town will evaluate all Town fees and charges for services in order to ensure that the current fee reflects the increase cost of executing those services.
- The sewer utility will be completely funded by sewer fees and these fees will reflect not only operating costs, but future capital replacement costs. A rate fee study will be conducted to ensure our rates are in accordance with our financial policies.
- A parks and recreation non-reverting fund will be established to develop an enterprise type fund for recreational activities
- Town staff will conduct a complete survey of Town services and evaluate the appropriateness of developing fees for these services.

**Long Term Outcome 3.**
The Town of Fishers will have a transparent budget process.

**Short Term Objectives:**
- All projected Town revenues and expenditures will identified in the annual budget.
- Copies of the budget will be available to any citizen who wishes to view the budget document.
- Each Department head will receive a copy of the adopted annual budget document.
- All Town Council budget meetings will be open to the public.

**Long Term Outcome 4.**
The Town of Fishers will have a budget process based on data and objective criteria.

**Short Term Objectives:**
- Town staff will continue to implement a more vigorous performance measurement system.
- Replacement schedules will be implemented to add objective criteria for budget decisions.
- When Town Manager requests, departments will supply cost benefit analysis in order to justify budget requests.
**Long Term Outcome 5.**
The Town of Fishers will have procedures and processes in place to maximize the Town’s ability to maximize financial savings.

**Short Term Objectives:**
- Redesign the Town’s purchasing policy in order to maximize the Town’s purchasing effectiveness and efficiency.
- Collectively purchase universal goods to obtain bulk purchasing prices
- Require adherence to the Purchasing Policies.
- Implement the use of a third party procurement service for certain supplies.

**Long Term Outcome 6.**
The Town of Fishers will have a debt service process that adheres to state laws and also maximizes the Towns financial position.

**Short Term Objectives:**
- The Town will maintain a debt policy of not exceeding 2% of 1/3 of the total Town’s assessed valuation.
- The Town will continue to monitor bond ratings to ensure that debt is at the lowest rate possible interest rate.
- When possible, every effort will be made to place new debt on property tax revenue instead of county option income tax revenue.
- When possible, every effort will be made to place old debt on property tax and not on county option income tax.

**Long Term Outcome 7.**
The Town of Fishers will have a proactive approach to long term financial planning.

**Short Term Objectives:**
- A five year capital improvement plan will be developed and maintained.
- A three year fiscal plan will be developed and maintained.
- Department’s will be required to determine additional operating costs associated with and impacted by large capital projects.
## How Budget Decisions Are Made

<table>
<thead>
<tr>
<th>Citizen Input</th>
<th>Desired Outcomes</th>
<th>Budget Actions</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Town of Fishers uses the National Citizen Survey to solicit citizen input on what the Town's focus should be. It asks a random sample of Fishers residents to comment on their opinion of the current level of service the Town provides as well as the general policy direction the Town is taking. The Town conducts these surveys every three years in order to track the progress over time.</td>
<td>Improved transportation safety and efficiency - providing a healthy and vibrant Fishers</td>
<td>Through the collective input of the three groups on the left, staff was able to derive some common desired outcomes. These outcomes were used to make budgetary decisions throughout the 2014 budget process. Departments have listed their 2014 Objectives and prepared those Goals with the Desired Outcomes in mind.</td>
</tr>
<tr>
<td></td>
<td>Improved economic vitality through coordinated economic development efforts - and -</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Substantial completion of the previous Capital Improvement Projects, in addition to the upcoming Projects - providing a destination for the best and brightest in the next generation in Fishers</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Diversified revenues to supplement the general fund - providing a financially sustainable Fishers</td>
<td></td>
</tr>
<tr>
<td>Town Council Input</td>
<td></td>
<td></td>
</tr>
<tr>
<td>At the beginning of the 2014 budget process, Town Council was asked to advise of priorities for 2014. These priorities were derived by general consensus of the Town Council. As the Budget was prepared, Council continued to give input and direction.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Town Manager Input</td>
<td></td>
<td></td>
</tr>
<tr>
<td>The Town Manager reviews the current day-to-day operations of the organization and sets organizational strategies that impact the inner workings of the organization. These strategies may be budget related or they may be structural or procedural.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Revenue, Expenditures, and Debt
2014 Municipal Budget Overview – Revenue

For Fiscal Year 2014 the town’s General Fund has a balanced budget. Anticipated revenue is forecasted to exceed $43.9 million with $43.2 million in planned expenditures. This brings the total of the town’s cash reserves to over $16.5 million. As the General Fund is the largest and least restrictive fund, it is a good indicator of the financial condition of the Town.

Below are three graphs: 1. Shows a comparison of General Fund revenue and expenditures through the past five years. 2. Depicts 2013 general fund revenue by category. 3. Shows the amount of held general fund cash reserves from 2009 thought the projected amount for 2014.
2013 Projected General Fund Revenue by Category

- Taxes: 84%
- Licenses and Permits: 2%
- Intergovernmental Revenue: 8%
- Charges for Services: 4%
- Fines and Forefeits: 0%
- Misc. Revenue: 0%
General Fund Year End Cash Reserves

Year | End Cash Reserves
--- | ---
2009 | $8,000,000
2010 | $10,000,000
2011 | $12,000,000
2012 | $14,000,000
2013 (Projected) | $16,000,000
2014 (Projected) | $18,000,000
In addition to the positive condition of the town’s General Fund, other major revenue sources continue to see positive trends throughout the past five years. Most notably, a reevaluation yielding an increase to the Cumulative Capital Development (CCD) rate has provided double the returns in 2013. The yearly progression of revenue for CCD and the other major non-bond funding sources can be seen in the below graphs.
2014 Town-Wide Revenue Sources

<table>
<thead>
<tr>
<th>Source</th>
<th>2014 Projected Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>$43,935,833.00</td>
</tr>
<tr>
<td>Motor Vehicle Highway Fund (MVH)</td>
<td>$2,901,174.00</td>
</tr>
<tr>
<td>Local Roads and Streets Fund (LR&amp;S)</td>
<td>$978,990.00</td>
</tr>
<tr>
<td>Cumulative Capital Development Fund</td>
<td>$2,612,833.00</td>
</tr>
<tr>
<td>Cumulative Capital Improvement Fund</td>
<td>$207,344.00</td>
</tr>
<tr>
<td>Impact Fees</td>
<td>$2,390,000.00</td>
</tr>
<tr>
<td>Sewer Availability Fee - (Capital)</td>
<td>$805,000.00</td>
</tr>
<tr>
<td>Sewer User Fees - (Operating)</td>
<td>$5,629,005.00</td>
</tr>
<tr>
<td>Stormwater</td>
<td>$3,267,144.00</td>
</tr>
<tr>
<td>Debt Service Revenue</td>
<td>$9,216,123.00</td>
</tr>
<tr>
<td>Cash Balances (Combined)</td>
<td>$27,462,231.00</td>
</tr>
<tr>
<td>Cash Balances (Sewer and Stormwater)</td>
<td>$7,530,529.00</td>
</tr>
<tr>
<td>Bond Proceed Balances</td>
<td>$4,330,357.00</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>$111,266,563.00</strong></td>
</tr>
</tbody>
</table>
The following spreadsheet charts the actual cash balance (fund balance) for years 2005 through 2012, with the anticipated balance for year-end 2013, and forecasted balance for years 2014 through 2016. This comprehensive spreadsheet includes the following funds: General, Motor Vehicle Highway, Local Roads & Streets, Cumulative Capital Development, Cumulative Capital Improvement, and Impact Fees (park, road, bridge).

Although the budget is prepared based on anticipated revenue for the following year, close attention is given to the extended forecast in determining the amount of cash balance that should remain each year. Although staffing, supplies, and services can be reduced or held steady, capital expenditures are the most likely source to be affected by change in revenue. For example, between 2006 and 2011, the economic downturn reduced the amount of revenue that had been forecasted earlier that decade. Advance preparation for this downturn was managed with a reduction in expenditures, when possible. Note the 13% reduction in expenditures from 2008 to 2009, primarily from a hold placed on new capital projects. Previously, in 2007 and 2008, the expenditures had exceeded the annual revenue by 14-15%.

Until the cash balance (fund balance) improved overall, expenditures for capital projects remained steady after the initial decrease in 2009. Revenues increased, due in part to COIT reimbursement following State audit; increased property tax revenue due to annexation; new economic development resulting in additional impoundment revenue. After careful review, once the new revenue was added to the forecast, maintenance (to roads, sewer, stormwater, and park) that had been previously put on hold, was once again active.
### TOWN OF FISHERS
#### Combined Funds

**Projected Revenues and Expenditures**

**Revised October 8, 2013 [Draft]**

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>$20,031,828</td>
<td>$23,763,063</td>
<td>$26,477,246</td>
<td>$26,731,012</td>
<td>$14,333,945</td>
<td>$19,198,430</td>
<td>$23,950,281</td>
<td>$24,734,317</td>
<td>$24,100,586</td>
<td>$31,792,589</td>
<td>$28,503,894</td>
<td>$28,084,876</td>
</tr>
</tbody>
</table>

#### BEGINNING CASH BALANCE

| Property tax - All Funds | Loss from circuit breaker | Late property tax distribution - All Funds | Financial institutions tax - All Funds | Auto & aircraft excise tax - All Funds | CVET | COIT - All Funds | Charges and permits - General Fund Only | Intergovernmental revenue - General Fund Only | Fire and police - General Fund Only | Fire and police - Motor Vehicle Highway Fund | Wheeler tax and Surtax - Motor Vehicle Highway Fund | Park impact fees - Park Impact Fund | Road impact fees - Road Impact Fund | Bridge impact fees - Road Impact Fund | All other revenue - All Funds |
|--------------------------|---------------------------|------------------------------------------|----------------------------------------|-----------------------------------------|-------|-----------------|------------------------------------------|------------------------------------------|-----------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|
| 13,460,248               | 4,743                     | 4,654                                     | 499                                    | 746                                      | 969   | 700             | 580                                      | 600                                      | 580                                      | 700                                             | 580                                             | 600                                             | 580                                             | 600                                             | 580                                             |
| 14,025,500               | 46,090                    | 9,417                                    | 989                                    | 700                                      | 700   | 700             | 700                                      | 700                                      | 700                                      | 700                                             | 700                                             | 700                                             | 700                                             | 700                                             | 700                                             |
| 14,530,878               | 46,090                    | 9,417                                    | 989                                    | 700                                      | 700   | 700             | 700                                      | 700                                      | 700                                      | 700                                             | 700                                             | 700                                             | 700                                             | 700                                             | 700                                             |
| 17,561,036               | 16,915                    | 17,561,036                               | 17,561,036                             | 17,561,036                              | 17,561,036 | 17,561,036 | 17,561,036                              | 17,561,036                              | 17,561,036                              | 17,561,036                                      | 17,561,036                                      | 17,561,036                                      | 17,561,036                                      | 17,561,036                                      | 17,561,036                                      |
| 19,591,054               | 22,238,282                | 27,737,038                               | 30,056,573                             | 32,688,669                              | 33,488,186 | 33,179,830 | 33,179,830                              | 33,488,186                              | 33,179,830                              | 33,488,186                                      | 33,179,830                                      | 33,488,186                                      | 33,179,830                                      | 33,488,186                                      | 33,179,830                                      |

#### REVENUES:

- Property tax - All Funds
- Loss from circuit breaker
- Late property tax distribution - All Funds
- Financial institutions tax - All Funds
- Auto & aircraft excise tax - All Funds
- CVET
- COIT - All Funds
- Charges and permits - General Fund Only
- Intergovernmental revenue - General Fund Only
- Fire and police - General Fund Only
- Fire and police - Motor Vehicle Highway Fund
- Wheeler tax and Surtax - Motor Vehicle Highway Fund
- Park impact fees - Park Impact Fund
- Road impact fees - Road Impact Fund
- Bridge impact fees - Road Impact Fund
- All other revenue - All Funds

#### EXPENSES:

- Personal services
- Supplies
- Other services and charges
- Capital outlay
- Other
- Projected unused appropriation

#### TOTAL EXPENDITURES

### EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES

#### ADJUSTMENTS:

- Levy excess
- Transfers
- Temporary Loan
- 2012 encumbrances

#### ENDING CASH BALANCE

**COMBINED FUNDS**

**REVENUES AND EXPENDITURES**

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For internal management use only. See assumptions. Actual results may vary and the differences may be material.
2014 Municipal Budget Overview – Expenditures

The 2014 adopted budget is a 12% increase in operating and capital expenses from the previous year. This increase is afforded by the town’s continued effort to diversify revenue sources. In addition, this increase will directly result in the amount of services and number of improvement/development projects provide to Fishers’ residents.

Below is a table and chart depicting the amount of budgetary change from 2010 to 2014 for each type of expense.
### Percent Changed of Budget From 2009 to 2014

<table>
<thead>
<tr>
<th></th>
<th>Change from 2009 to 2010</th>
<th>Change from 2010 to 2011</th>
<th>Change from 2011 to 2012</th>
<th>Change from 2012 to 2013</th>
<th>Change from 2013 to 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel Services</td>
<td>1%</td>
<td>-3%</td>
<td>3%</td>
<td>8%</td>
<td>9%</td>
</tr>
<tr>
<td>Supplies</td>
<td>7%</td>
<td>10%</td>
<td>13%</td>
<td>10%</td>
<td>7%</td>
</tr>
<tr>
<td>Other Services</td>
<td>-10%</td>
<td>6%</td>
<td>16%</td>
<td>21%</td>
<td>34% *</td>
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<tr>
<td>Capital</td>
<td>-58%</td>
<td>-52%</td>
<td>24%</td>
<td>-27%</td>
<td>3%</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>-18%</strong></td>
<td><strong>-9%</strong></td>
<td><strong>8%</strong></td>
<td><strong>1%</strong></td>
<td><strong>12%</strong></td>
</tr>
</tbody>
</table>

*The 34% increase in “Other Services” for 2014 is a result of moving a portion of project funding previously budgeted in “Capital” – this will reduce the number of transfers needed.*
<table>
<thead>
<tr>
<th></th>
<th>Change from 2009 to 2010</th>
<th>Change from 2010 to 2011</th>
<th>Change from 2011 to 2012</th>
<th>Change from 2009 to 2013</th>
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</thead>
<tbody>
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<td>Supplies</td>
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<td>-4%</td>
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<td>Other Services</td>
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<td>TOTAL</td>
<td>0%</td>
<td>-4%</td>
<td>12%</td>
<td>14%</td>
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# 2014 Municipal Budget Overview

## Municipal Operating Budget (by Series and Department)

<table>
<thead>
<tr>
<th>Department</th>
<th>100 Series</th>
<th>200 Series</th>
<th>300 Series</th>
<th>400 Series</th>
<th>TOTAL</th>
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<tbody>
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<td>Administration</td>
<td>$1,315,432</td>
<td>$88,665</td>
<td>$2,985,232</td>
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<td>Clerk Treasurer</td>
<td>$563,615</td>
<td>$64,000</td>
<td>$217,000</td>
<td>$6,000</td>
<td>$850,615</td>
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<td>Development</td>
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<td>$60,200</td>
<td>$524,957</td>
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<td>Engineering</td>
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<td>$19,600</td>
<td>$171,000</td>
<td>$600,000</td>
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<td>$13,492,365</td>
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<td>$1,952,280</td>
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<td>Permits &amp; Inspections</td>
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<td>$162,900</td>
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<td>$6,513,038</td>
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<td>Town Court</td>
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<td>$1,952,280</td>
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<td>$5,479,987</td>
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<td><strong>Total</strong></td>
<td>$37,904,821</td>
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<td>$11,106,277</td>
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## Municipal Capital Budget (by Series and Fund)

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<tr>
<th>Fund</th>
<th>100 Series</th>
<th>200 Series</th>
<th>300 Series</th>
<th>400 Series</th>
<th>Total</th>
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<td>Rainy Day Fund 245-101</td>
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<td>$3,684.00</td>
<td>$3,684.00</td>
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<td>Impoundment Fund 246-101-</td>
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<td>$3,777,938</td>
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<td>CCD Fund 262-101-</td>
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<td>$3,777,938</td>
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<tr>
<td>Park Impact Fees 403-101-</td>
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<td></td>
<td>$100,000</td>
<td>$100,000</td>
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<td>Road Impact Fees 404-101-</td>
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<td></td>
<td>$1,801,450</td>
<td>$1,801,450</td>
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<td>CCI Fund 427-101-</td>
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<td>Sewer Availability Fees 608-101-</td>
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<td>$1,250,000</td>
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<td><strong>Total Request from CIP Funds</strong></td>
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<td></td>
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<td></td>
<td>$14,470,878</td>
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<tr>
<td>Budget Type</td>
<td>Amount</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>-----------------------------------</td>
<td>-----------------</td>
<td></td>
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</tr>
<tr>
<td>2014 Operating Budget</td>
<td>$59,914,654</td>
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<td></td>
</tr>
<tr>
<td>2014 Capital Budget</td>
<td>$14,470,878</td>
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<td></td>
</tr>
<tr>
<td>2014 Debt Service Budget</td>
<td>$10,643,719</td>
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<tr>
<td><strong>2014 Total Adopted Budget</strong></td>
<td><strong>$85,029,251</strong></td>
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</tbody>
</table>
**TOWN OF FISHERS**  
**0101 General Fund**  
**Projected Revenues and Expenditures**  
**Revised October 8, 2013 [Draft]**

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>BEGINNING CASH BALANCE</strong></td>
<td>$9,551,051</td>
<td>$5,667,016</td>
<td>$7,913,001</td>
<td>$9,637,739</td>
<td>$9,035,921</td>
<td>$13,609,708</td>
<td>$15,844,719</td>
<td>$16,535,653</td>
<td>$16,865,632</td>
</tr>
</tbody>
</table>

**REVENUES:**

- **Property tax:** 12,049,288  
- **Loss from circuit breaker:** 0  
- **Late property tax distribution:** 805,595  
- **Auto & aircraft excise tax:** 1,095,879  
- **CVET:** 36,569  
- **COIT:** 10,173,330  
- **Licenses and permits:** 1,240,158  
- **Intergovernmental revenue:** 511,620  
- **Revised October 8, 2013 [Draft]**  
- **Supplies:** 1,919,575  
- **Miscellaneous revenue:** 962,414  

**Total revenues:** 30,652,015  

**EXPENDITURES:**

- **Personal services:**  
  - **Base pay and other:** 16,275,832  
  - **Inflation adjustments:** 415,083  
  - **Employee benefits:** 8,109,958  
  - **Total personal services:** 24,491,791  
- **Supplies:** 2,642,410  
- **Other services and charges:** 5,588,275  
- **Capital outlay:** 1,919,575  
- **Other:** 0  
- **Projected unused appropriation:** 0  

**Total expenditures:** 34,536,050  

**EXCESS ( DEFICIT) OF REVENUES OVER EXPENDITURES:**  

|                  | (3,884,035) | 2,419,057 | 1,724,738 | 936,439 | 6,241,658 | 3,179,311 | 690,934 | 329,979 | (2,112,161) |

**ADJUSTMENTS:**

- **Levy excess:** 0  
- **Transfer to Impoundment Fund:** 0  
- **Exam records:** 0  
- **2012 encumbrances:** (350,000)  

**ENDING CASH BALANCE:**  

|                  | $5,667,016 | $7,913,001 | $9,637,739 | $9,035,921 | $13,609,708 | $15,844,719 | $16,535,653 | $16,865,632 | $14,755,412 |

**Rainy Day Cash:**  

|                  | $264,287 | $825,910 | $1,137,127 | $181,745 | $3,684 | $0 | $0 | $0 | $0 |

**Total Rainy Day and General Fund Cash:**  

|                  | $5,931,303 | $8,736,911 | $10,774,866 | $9,217,866 | $16,612,392 | $15,844,719 | $16,535,653 | $16,865,632 | $14,755,412 |

55
TOWN OF FISHERS

0182 GO Bond Issue
Pre July 1, 2005
Projected Revenues and Expenditures
Revised October 8, 2013 [Draft]

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>GO Bonds</td>
<td>2,691,063</td>
<td>2,215,500</td>
<td>1,705,300</td>
<td>1,226,400</td>
<td>744,500</td>
<td>260,400</td>
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<tr>
<td>Corp Lease</td>
<td>1,606,824</td>
<td>928,759</td>
<td>250,053</td>
<td>0</td>
<td>0</td>
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<tr>
<td>Thoroughfare</td>
<td>13,427,525</td>
<td>11,934,538</td>
<td>10,445,350</td>
<td>8,953,925</td>
<td>7,463,150</td>
<td>5,976,000</td>
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</tr>
<tr>
<td>Station 95&amp;BMV</td>
<td>2,564,559</td>
<td>2,332,601</td>
<td>2,096,096</td>
<td>1,860,471</td>
<td>1,621,171</td>
<td>1,378,886</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>116th/126th/Path</td>
<td>12,108,000</td>
<td>12,108,000</td>
<td>10,287,000</td>
<td>9,367,000</td>
<td>8,444,000</td>
<td>7,516,000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Outstanding Principal and Int. End of Year</strong></td>
<td><strong>379,610</strong></td>
<td><strong>640,031</strong></td>
<td><strong>465,053</strong></td>
<td><strong>449,196</strong></td>
<td><strong>420,675</strong></td>
<td><strong>3,449,103</strong></td>
<td><strong>3,164,053</strong></td>
<td><strong>2,840,000</strong></td>
<td><strong>2,844,000</strong></td>
</tr>
<tr>
<td><strong>Thoroughfare</strong></td>
<td><strong>14,152</strong></td>
<td><strong>1,545</strong></td>
<td><strong>993</strong></td>
<td><strong>845</strong></td>
<td><strong>717</strong></td>
<td><strong>5,208</strong></td>
<td><strong>4,539</strong></td>
<td><strong>3,870</strong></td>
<td><strong>3,681</strong></td>
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<tr>
<td><strong>Station 95&amp;BMV</strong></td>
<td><strong>2,564,559</strong></td>
<td><strong>2,332,601</strong></td>
<td><strong>2,096,096</strong></td>
<td><strong>1,860,471</strong></td>
<td><strong>1,621,171</strong></td>
<td><strong>1,378,886</strong></td>
<td></td>
<td></td>
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<tr>
<td><strong>116th/126th/Paths</strong></td>
<td><strong>12,108,000</strong></td>
<td><strong>12,108,000</strong></td>
<td><strong>10,287,000</strong></td>
<td><strong>9,367,000</strong></td>
<td><strong>8,444,000</strong></td>
<td><strong>7,516,000</strong></td>
<td></td>
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<tr>
<td><strong>Total revenues</strong></td>
<td><strong>413,192</strong></td>
<td><strong>688,592</strong></td>
<td><strong>500,080</strong></td>
<td><strong>464,775</strong></td>
<td><strong>430,392</strong></td>
<td><strong>3,628,881</strong></td>
<td><strong>3,496,129</strong></td>
<td><strong>3,142,185</strong></td>
<td><strong>3,142,735</strong></td>
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<tr>
<td><strong>EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES</strong></td>
<td>(48,221)</td>
<td>218,232</td>
<td>27,267</td>
<td>(9,865)</td>
<td>(45,466)</td>
<td>(174,038)</td>
<td>113,652</td>
<td>4,588</td>
<td>(4,351)</td>
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<td><strong>ADJUSTMENTS:</strong></td>
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<td>Levy excess</td>
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<td>0</td>
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<td>(1,941)</td>
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<td>Transfer of funds</td>
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<td>2012 encumbrances</td>
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<tr>
<td><strong>ENDING CASH BALANCE</strong></td>
<td><strong>$12,616</strong></td>
<td><strong>$230,848</strong></td>
<td><strong>$258,115</strong></td>
<td><strong>$248,250</strong></td>
<td><strong>$202,764</strong></td>
<td><strong>$1,458,954</strong></td>
<td><strong>$1,572,606</strong></td>
<td><strong>$1,575,253</strong></td>
<td><strong>$1,570,580</strong></td>
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</tbody>
</table>

For internal management use only. See assumptions. Actual results may vary and the differences may be material.
TOWN OF FISHERS
0183 COIT Bond Issue - Ambassodor House
Olio Road Field Lights
Post July 1, 2005
Projected Revenues and Expenditures
Revised October 8, 2013 [Draft]

<table>
<thead>
<tr>
<th></th>
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<tbody>
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<tr>
<td>Property tax</td>
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<tr>
<td>Other services and charges</td>
<td>201,890</td>
<td>154,405</td>
<td>156,605</td>
<td>158,505</td>
<td>155,646</td>
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<td>0</td>
<td>0</td>
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<tr>
<td>Total expenditures</td>
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<td>154,405</td>
<td>156,605</td>
<td>158,505</td>
<td>155,646</td>
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<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES</td>
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<td>73,288 (54,770)</td>
<td>(15,647)</td>
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</tr>
<tr>
<td>ADJUSTMENTS:</td>
<td></td>
<td></td>
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<td></td>
<td></td>
<td></td>
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<td>$504,156</td>
<td>$504,943</td>
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For internal management use only. See assumptions. Actual results may vary and the differences may be material.

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<td>0</td>
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</tr>
<tr>
<td><strong>Total revenues</strong></td>
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<td>350,000</td>
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<td>350,000</td>
<td>169,599</td>
<td>0</td>
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<tr>
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</tr>
<tr>
<td><strong>Total expenditures</strong></td>
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<td>347,378</td>
<td>348,680</td>
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<td>0</td>
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<tr>
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<tr>
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<tr>
<td><strong>ENDING CASH BALANCE</strong></td>
<td>$317,376</td>
<td>$322,376</td>
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### TOWN OF FISHERS
**0186 - GO Bond Issue Station 95 & BMV**
Pre July 1, 2005
Projected Revenues and Expenditures
Revised October 8, 2013 [Draft]

#### BEGINNING CASH BALANCE

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<tbody>
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<td>$52,732</td>
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#### REVENUES:

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<td>(5,792)</td>
<td>(6,679)</td>
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#### EXPENDITURES:

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<tbody>
<tr>
<td>Other services and charges</td>
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<td>226,553</td>
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<td>0</td>
<td>0</td>
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<tr>
<td><strong>Total expenditures</strong></td>
<td>170,378</td>
<td>225,778</td>
<td>226,553</td>
<td>226,710</td>
<td>301,431</td>
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#### EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES

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<td>2015</td>
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#### ENDING CASH BALANCE

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TOWN OF FISHERS  
0187 - 116th/126th/Paths Lease Rental  
Pre July 1, 2005  
Projected Revenues and Expenditures  
Revised October 8, 2013 [Draft]

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TOWN OF FISHERS
0188 - 126th road project Phase I
Post July 1, 2005
Projected Revenues and Expenditures
Revised October 8, 2013 [Draft]

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TOWN OF FISHERS
0189 - Cyntheanne Park Bond
Post July 1, 2005
Projected Revenues and Expenditures
Revised October 8, 2013 [Draft]

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## TOWN OF FISHERS

### GO Bond

**Post July 1, 2005**

**Revised October 8, 2013 [Draft]**

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### BEGINNING CASH BALANCE

- **2008**: $0
- **2009**: $0
- **2010**: $0
- **2011**: $407,492
- **2012**: $342,809
- **2013**: $2,083,478
- **2014**: $2,740,428
- **2015**: $2,745,805
- **2016**: $2,752,598

### REVENUES:

- **Property tax**: $0
- **Loss from circuit breaker**: $0
- **Late property tax distribution**: $0
- **Financial institutions tax**: $0
- **Excise tax**: $0
- **CVET**: $0
- **Miscellaneous**: $0

### EXPENDITURES:

- **Other services and charges**: $0
- **Capital outlay**: $0

### ENDING CASH BALANCE

- **2008**: $0
- **2009**: $0
- **2010**: $0
- **2011**: $407,492
- **2012**: $342,809
- **2013**: $2,083,478
- **2014**: $2,740,428
- **2015**: $2,745,805
- **2016**: $2,752,598
## TOWN OF FISHERS
### 0191 - 126th road project Phase II
### Post July 1, 2005
### Projected Revenues and Expenditures
### Revised October 8, 2013 [Draft]

### REVENUES:

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**TOWN OF FISHERS**  
*Giest Parks/Road/Fire Station*  
Projected Revenues and Expenditures  
Revised October 8, 2013 [Draft]

For internal management use only. See assumptions. Actual results may vary and the differences may be material.

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For internal management use only. See assumptions. Actual results may vary and the differences may be material.

**TOWN OF FISHERS**
**0706 Local Road and Street Fund**
Projected Revenues and Expenditures
Revised October 8, 2013 [Draft]

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TOWN OF FISHERS  
0708 Motor Vehicle Highway Fund  
Projected Revenues and Expenditures  
Revised October 8, 2013 [Draft]

### BEGINNING CASH BALANCE

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### REVENUES:

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### EXPENDITURES:

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### EXCESS ( DEFICIT) OF REVENUES OVER EXPENDITURES

- Levy excess: 0  
- Transfer of funds: 0  
- Projected unused appropriation: 0  

**Ending Cash Balance:**

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<td>$3,203,937</td>
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**TOWN OF FISHERS**  
0781 Thoroughfare Bond Fund  
Pre July 1, 2005  
Projected Revenues and Expenditures  
Revised October 8, 2013 [Draft]

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<td>$148,160</td>
<td>$708,581</td>
<td>$899,384</td>
<td>$845,878</td>
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<td>$0</td>
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<tr>
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<td>1,495,388</td>
<td>1,492,988</td>
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## TOWN OF FISHERS
### 1151 Continuing Education Fund
Projected Revenues and Expenditures
Revised October 8, 2013 [Draft]

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<td>21,750</td>
<td>34,745</td>
<td>12,173</td>
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<tr>
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<td>$35,327</td>
<td>$57,077</td>
<td>$91,822</td>
<td>$103,995</td>
<td>$38,801</td>
<td>$50,601</td>
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</tbody>
</table>
**For internal management use only. See assumptions. Actual results may vary and the differences may be material.**

**TOWN OF FISHERS**

**2379 Cumulative Capital Improvement Fund**

Projected Revenues and Expenditures
Revised October 8, 2013 [Draft]

<table>
<thead>
<tr>
<th>Actual</th>
<th>Actual</th>
<th>Actual</th>
<th>Actual</th>
<th>Actual</th>
<th>BUDGET</th>
<th>BUDGET</th>
<th>Projected</th>
<th>Projected</th>
</tr>
</thead>
<tbody>
<tr>
<td>BEGINNING CASH BALANCE</td>
<td>$852,670</td>
<td>$576,872</td>
<td>$274,079</td>
<td>$264,987</td>
<td>$266,304</td>
<td>$274,184</td>
<td>$170,633</td>
<td>$119,059</td>
</tr>
<tr>
<td>REVENUES:</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Cigarette tax distribution</td>
<td>170,374</td>
<td>200,483</td>
<td>191,436</td>
<td>187,761</td>
<td>203,678</td>
<td>204,793</td>
<td>207,344</td>
<td>207,344</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>0</td>
<td>15,984</td>
<td>0</td>
<td>180</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<tr>
<td>Total revenues</td>
<td>170,374</td>
<td>216,467</td>
<td>191,436</td>
<td>187,941</td>
<td>203,678</td>
<td>204,793</td>
<td>207,344</td>
<td>207,344</td>
</tr>
<tr>
<td>EXPENDITURES:</td>
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<td></td>
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<tr>
<td>Supplies</td>
<td>0</td>
<td>0</td>
<td>54,000</td>
<td>66,404</td>
<td>6,396</td>
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<tr>
<td>Other services and charges</td>
<td>35,399</td>
<td>71,652</td>
<td>0</td>
<td>31,912</td>
<td>5,932</td>
<td>0</td>
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<tr>
<td>Capital outlay</td>
<td>410,773</td>
<td>447,608</td>
<td>146,528</td>
<td>88,308</td>
<td>183,470</td>
<td>258,919</td>
<td>258,918</td>
<td>207,344</td>
</tr>
<tr>
<td>Projected unused appropriation</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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</tr>
<tr>
<td>Total expenditures</td>
<td>446,172</td>
<td>519,260</td>
<td>200,528</td>
<td>186,624</td>
<td>195,798</td>
<td>258,919</td>
<td>258,918</td>
<td>207,344</td>
</tr>
<tr>
<td>EXCESS ( DEFICIT) OF REVENUES OVER EXPENDITURES</td>
<td>(275,798)</td>
<td>(302,793)</td>
<td>(9,092)</td>
<td>1,317</td>
<td>7,880</td>
<td>(54,126)</td>
<td>(51,574)</td>
<td>0</td>
</tr>
<tr>
<td>ADJUSTMENTS:</td>
<td></td>
<td></td>
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<tr>
<td>2012 encumbrances</td>
<td>(49,425)</td>
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<tr>
<td>ENDING CASH BALANCE</td>
<td>$576,872</td>
<td>$274,079</td>
<td>$264,987</td>
<td>$266,304</td>
<td>$274,184</td>
<td>$170,633</td>
<td>$119,059</td>
<td>$119,059</td>
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</table>
# TOWN OF FISHERS
## 2391 Cumulative Capital Development
### Projected Revenues and Expenditures
**Revised October 8, 2013 [Draft]**

<table>
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</thead>
<tbody>
<tr>
<td>BEGINNING CASH BALANCE</td>
<td>$3,414,957</td>
<td>$2,182,972</td>
<td>$2,590,967</td>
<td>$2,595,527</td>
<td>$2,675,427</td>
<td>$1,120,308</td>
<td>$808,677</td>
<td>$129,678</td>
</tr>
</tbody>
</table>

**REVENUES:**

- **Property tax**
  - 2008: 1,372,837
  - 2009: 1,134,015
  - 2010: 1,158,187
  - 2011: 1,184,243
  - 2012: 1,175,863
  - **Budget 2013:** 2,506,616
  - **Budget 2014:** 2,621,983
  - **Projected 2015:** 2,648,953
  - **Projected 2016:** 2,676,193

- **Loss from circuit breaker**
  - 2008: 0
  - 2009: 0
  - 2010: (53,972)
  - 2011: (59,791)
  - 2012: (108,704)
  - **Projected 2013:** (209,759)
  - **Projected 2014:** (211,916)
  - **Projected 2015:** (214,095)

- **Late property tax distribution**
  - 2008: 94,987
  - 2009: 0
  - 2010: 0
  - 2011: 0
  - 2012: 0
  - **Budget 2013:** 0
  - **Budget 2014:** 0
  - **Projected 2015:** 0
  - **Projected 2016:** 0

- **Financial institutions tax**
  - 2008: 52
  - 2009: 65
  - 2010: 44
  - 2011: 0
  - 2012: 0
  - **Budget 2013:** 0
  - **Budget 2014:** 0
  - **Projected 2015:** 0
  - **Projected 2016:** 0

- **Auto & aircraft excise tax**
  - 2008: 125,663
  - 2009: 83,237
  - 2010: 84,719
  - 2011: 92,816
  - 2012: 84,982
  - **Budget 2013:** 192,027
  - **Budget 2014:** 196,849
  - **Projected 2015:** 194,896
  - **Projected 2016:** 192,962

- **CVET**
  - 2008: 4,165
  - 2009: 0
  - 2010: 0
  - 2011: 0
  - 2012: 0
  - **Budget 2013:** 0
  - **Budget 2014:** 0
  - **Projected 2015:** 0
  - **Projected 2016:** 0

- **Miscellaneous**
  - 2008: 0
  - 2009: 0
  - 2010: 0
  - 2011: 0
  - 2012: 0
  - **Budget 2013:** 0
  - **Budget 2014:** 0
  - **Projected 2015:** 0
  - **Projected 2016:** 0

**Total revenues**

- 2008: 1,597,704
- 2009: 1,220,055
- 2010: 1,245,420
- 2011: 1,225,314
- 2012: 1,203,058
- **Budget 2013:** 2,593,723
- **Budget 2014:** 2,612,833
- **Projected 2015:** 2,635,542
- **Projected 2016:** 2,658,524

**EXPENDITURES:**

- **Supplies**
  - 2008: 0
  - 2009: 0
  - 2010: 0
  - 2011: 67,498
  - 2012: 0
  - **Budget 2013:** 0
  - **Budget 2014:** 0
  - **Projected 2015:** 0
  - **Projected 2016:** 0

- **Other services and charges**
  - 2008: 11,991
  - 2009: 28,839
  - 2010: 4,600
  - 2011: 107,487
  - 2012: 187,769
  - **Budget 2013:** 2,306,832
  - **Budget 2014:** 0
  - **Projected 2015:** 0
  - **Projected 2016:** 0

- **Capital outlay**
  - 2008: 2,817,698
  - 2009: 763,390
  - 2010: 1,236,260
  - 2011: 1,037,927
  - 2012: 2,502,910
  - **Budget 2013:** 3,520,000
  - **Budget 2014:** 985,000
  - **Projected 2015:** 2,635,542
  - **Projected 2016:** 2,658,524

- **Projected unused appropriation**
  - 2008: (700,000)
  - 2009: 0
  - 2010: 0
  - 2011: 0
  - 2012: 0
  - **Budget 2013:** 0
  - **Budget 2014:** 67,498
  - **Projected 2015:** 0
  - **Projected 2016:** 0

**Total expenditures**

- 2008: 2,829,689
- 2009: 792,229
- 2010: 1,240,860
- 2011: 1,145,414
- 2012: 2,758,177
- **Budget 2013:** 2,820,000
- **Budget 2014:** 3,291,832
- **Projected 2015:** 2,635,542
- **Projected 2016:** 2,658,524

**EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES**

- 2008: (1,231,985)
- 2009: 427,826
- 2010: 4,560
- 2011: 79,900
- 2012: (1,555,119)
- **Budget 2013:** (226,277)
- **Budget 2014:** (678,999)
- **Projected 2015:** 0
- **Projected 2016:** 0

**ADJUSTMENTS:**

- **Levy excess**
  - 2008: 0
  - 2009: (19,831)
  - 2010: 0
  - 2011: 0
  - 2012: 0
  - **Budget 2013:** 0
  - **Budget 2014:** 0
  - **Projected 2015:** 0
  - **Projected 2016:** 0

- **Transfer of funds**
  - 2008: 0
  - 2009: 0
  - 2010: 0
  - 2011: 0
  - 2012: 0
  - **Budget 2013:** 0
  - **Budget 2014:** 0
  - **Projected 2015:** 0
  - **Projected 2016:** 0

- **2012 encumbrances**
  - 2008: (85,354)
  - 2009: 0
  - 2010: 0
  - 2011: 0
  - 2012: 0
  - **Budget 2013:** 0
  - **Budget 2014:** 0
  - **Projected 2015:** 0
  - **Projected 2016:** 0

**ENDING CASH BALANCE**

- 2008: $2,182,972
- 2009: $2,590,967
- 2010: $2,595,527
- 2011: $2,675,427
- 2012: $1,120,308
- **Budget 2013:** $808,677
- **Budget 2014:** $129,678
- **Projected 2015:** $129,678
- **Projected 2016:** $129,678
For internal management use only. See assumptions. Actual results may vary and the differences may be material.

### TOWN OF FISHERS
**Park Impact Fees Fund**
Projected Revenues and Expenditures
Revised October 8, 2013 [Draft]

#### BEGINNING CASH BALANCE

<table>
<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>$878,435</td>
<td>$125,240</td>
<td>$415,553</td>
<td>$765,850</td>
<td>$832,273</td>
<td>$857,193</td>
<td>$1,101,450</td>
<td>$0</td>
<td>$0</td>
</tr>
</tbody>
</table>

#### REVENUES:

<table>
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</tr>
</thead>
<tbody>
<tr>
<td>Park impact fees</td>
<td>373,207</td>
<td>359,465</td>
<td>605,851</td>
<td>373,073</td>
<td>525,785</td>
<td>1,012,164</td>
<td>800,000</td>
<td>800,000</td>
<td>800,000</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>0</td>
<td>0</td>
<td>38,279</td>
<td>14,325</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Total revenues</td>
<td>373,207</td>
<td>359,465</td>
<td>644,130</td>
<td>387,398</td>
<td>525,785</td>
<td>1,012,164</td>
<td>800,000</td>
<td>800,000</td>
<td>800,000</td>
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#### EXPENDITURES:

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</tr>
</thead>
<tbody>
<tr>
<td>Other services and charges</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Capital outlays</td>
<td>1,126,402</td>
<td>69,152</td>
<td>293,833</td>
<td>320,975</td>
<td>500,865</td>
<td>750,000</td>
<td>1,801,450</td>
<td>800,000</td>
<td>800,000</td>
</tr>
<tr>
<td>Projected unused appropriation</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Total expenditures</td>
<td>1,126,402</td>
<td>69,152</td>
<td>293,833</td>
<td>320,975</td>
<td>500,865</td>
<td>750,000</td>
<td>1,901,450</td>
<td>800,000</td>
<td>800,000</td>
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#### EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES

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</thead>
<tbody>
<tr>
<td>Value</td>
<td>(753,195)</td>
<td>290,313</td>
<td>350,297</td>
<td>66,423</td>
<td>24,920</td>
<td>262,164</td>
<td>(1,101,450)</td>
<td>0</td>
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#### ADJUSTMENTS:

<table>
<thead>
<tr>
<th>Year</th>
<th>2012 encumbrances</th>
<th>2013 encumbrances</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>(17,907)</td>
<td>(17,907)</td>
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#### ENDING CASH BALANCE

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<tr>
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</thead>
<tbody>
<tr>
<td>Value</td>
<td>$125,240</td>
<td>$415,553</td>
<td>$765,850</td>
<td>$832,273</td>
<td>$857,193</td>
<td>$1,101,450</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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</tbody>
</table>
### TOWN OF FISHERS
**Combined Road Impact Fees**
Projected Revenues and Expenditures
Revised October 8, 2013 [Draft]

<table>
<thead>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>BEGINNING CASH BALANCE</strong></td>
<td>$2,563,687</td>
<td>$1,780,457</td>
<td>$1,893,417</td>
<td>$2,152,426</td>
<td>$2,363,814</td>
<td>$2,859,034</td>
<td>$2,220,456</td>
<td>$0</td>
<td>$0</td>
</tr>
</tbody>
</table>

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<tbody>
<tr>
<td><strong>REVENUES:</strong></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Road impact fees</td>
<td>929,162</td>
<td>773,877</td>
<td>1,373,765</td>
<td>714,457</td>
<td>1,174,709</td>
<td>1,648,966</td>
<td>1,550,000</td>
<td>1,550,000</td>
<td>1,550,000</td>
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<td>Miscellaneous</td>
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<td>38,578</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total revenues</strong></td>
<td>929,162</td>
<td>812,455</td>
<td>1,373,765</td>
<td>714,457</td>
<td>1,174,709</td>
<td>1,648,966</td>
<td>1,550,000</td>
<td>1,550,000</td>
<td>1,550,000</td>
</tr>
</tbody>
</table>

|                  |             |             |             |             |             |              |              |                 |                 |
| **EXPENDITURES:**|             |             |             |             |             |              |              |                 |                 |
| Debt service     | 0           | 0           | 0           | 0           | 0           | 465,585      | 464,126      | 464,126         | 464,126         |
| Other services and charges | 0           | 0           | 0           | 0           | 0           | 0            | 0            | 1,085,874       | 1,085,874       |
| Capital outlays  | 1,712,392   | 699,495     | 1,114,756   | 0           | 679,489     | 1,400,000    | 3,306,330    | 0               | 0               |
| Projected unused appropriation | 0           | 0           | 0           | 0           | 0           | 0            | 0            | 0               | 0               |
| **Total expenditures** | 1,712,392   | 699,495     | 1,114,756   | 503,069     | 679,489     | 1,865,585    | 3,770,456    | 1,550,000       | 1,550,000       |

|                  |             |             |             |             |             |              |              |                 |                 |
| **EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES** | (783,230) | 112,960     | 259,009     | 211,388     | 495,220     | (216,619)    | (2,220,456)   | 0               | 0               |

|                  |             |             |             |             |             |              |              |                 |                 |
| **ADJUSTMENTS:** |             |             |             |             |             |              |              |                 |                 |
| 2012 encumbrances | (421,959)   |             |             |             |             |              |              |                 |                 |

|                  |             |             |             |             |             |              |              |                 |                 |
| **ENDING CASH BALANCE** | $1,780,457 | $1,893,417 | $2,152,426  | $2,363,814  | $2,859,034  | $2,220,456   | $0            | $0              | $0              |
### TOWN OF FISHERS
#### Bridge Impact Fees
Projected Revenues and Expenditures
Revised October 8, 2013 [Draft]

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</thead>
<tbody>
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<td>$0</td>
<td>$0</td>
<td>$276</td>
<td>$29,658</td>
<td>$29,658</td>
<td>$69,658</td>
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<tr>
<td>Bridge impact fees</td>
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<td>276</td>
<td>29,382</td>
<td>220</td>
<td>40,000</td>
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<td>0</td>
</tr>
<tr>
<td>Total revenues</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>276</td>
<td>29,382</td>
<td>220</td>
<td>40,000</td>
<td>40,000</td>
<td>40,000</td>
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<tr>
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<tr>
<td>Other services and charges</td>
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<td>0</td>
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<td>0</td>
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<td>0</td>
</tr>
<tr>
<td>Capital outlays</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>220</td>
<td>0</td>
<td>40,000</td>
<td>40,000</td>
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# Rainy Day

## Projected Revenues and Expenditures

Revised October 8, 2013 [Draft]

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TOWN OF FISHERS
Park Non-Reverting Operating
Projected Revenues and Expenditures
Revised October 8, 2013 [Draft]

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**ADJUSTMENTS:**
- 2012 encumbrances: 0

**ENDING CASH BALANCE**

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**TOWN OF FISHERS**

**0000 Geist Impoundment Fund**

Projected Revenues and Expenditures

Revised October 8, 2013 [Draft]

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TOWN OF FISHERS

Combined Funds

Projected Revenues and Expenditures

Revised October 8, 2013 [Draft]

For internal management use only. See assumptions. Actual results may vary and the differences may be material.

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**REVENUES:**

- **Property tax - All Funds**
  - Actual 2008: 17,551,036
  - Actual 2009: 19,591,054
  - Actual 2010: 22,238,282
  - Actual 2011: 27,173,038
  - Actual 2012: 30,035,573
  - BUDGET 2013: 32,668,866
  - BUDGET 2014: 33,468,188
  - Projected 2015: 33,179,830
  - Projected 2016: 33,835,231

- **Loss from property tax distribution - All Funds**
  - 0

- **Late property tax distribution - All Funds**
  - 1,163,596

- **Financial institutions tax - All Funds**
  - 665

- **Auto & aircraft excise tax - All Funds**
  - 1,597,473

- **CVET**
  - 53,260

- **COIT - All Funds**
  - 10,933,117

- **License and permits - General Fund Only**
  - 1,240,158

- **Intergovernmental revenue - General Fund Only**
  - 511,620

- **Charges for services - General Fund Only**
  - 3,627,034

- **Fines and forfeits - General Fund Only**
  - 149,671

- **Cigarette tax state - CCI**
  - 170,374

- **State distribution - Local Roads and Streets Fund**
  - 734,660

- **State distribution - Motor Vehicle Highway Fund**
  - 1,510,523

- **Wheel tax and Surtax - Motor Vehicle Hwy Fund**
  - 0

- **Park impact fees - Park Impact Fund**
  - 373,207

- **Road impact fees - Road Impact Fund**
  - 929,162

- **Bridge impact fees - Bridge Impact Fund**
  - 0

- **Other - Revenue - All Funds**
  - 1,264,187

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**ADJUSTMENTS:**

- **Levy excess**
  - 0

- **Transfers**
  - 0

- **Temporary Loan**
  - 0

- **2012 encumbrances**
  - 0

**ENDING CASH BALANCE**

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<th>REVENUES AND EXPENDITURES</th>
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80
## Sewer Utility Fund Operating Budget

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<th>Budgeted 2013 Revenues</th>
<th>Forecasted 2014 Revenues</th>
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<th>Expenditures (Sewer)</th>
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# Storm Utility Fund Operating Budget

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<th>Budgeted 2013 Revenues</th>
<th>Forecasted 2014 Revenues</th>
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<tbody>
<tr>
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<td>$3,192,144</td>
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<td>$96,750</td>
<td>$75,000</td>
<td>$75,000</td>
</tr>
<tr>
<td>Stormwater Violation</td>
<td>$1,950</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| Total Actual /Projected Revenues| $3,021,123           | $3,267,144             | $3,267,144               |

<table>
<thead>
<tr>
<th>Expenditures (Stormwater)</th>
<th>Actual 2012 Expenditures</th>
<th>Budgeted 2013 Expenditures</th>
<th>Budgeted 2014 Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>$134,337</td>
<td>$280,413</td>
<td>$298,242</td>
</tr>
<tr>
<td>Clerk Treasurer</td>
<td>$136,933</td>
<td>$146,753</td>
<td>$186,747</td>
</tr>
<tr>
<td>Engineering</td>
<td>$276,469</td>
<td>$286,226</td>
<td>$861,112</td>
</tr>
<tr>
<td>Fleet</td>
<td>$288,905</td>
<td>$528,548</td>
<td>$354,577</td>
</tr>
<tr>
<td>Information Technology</td>
<td>$289,270</td>
<td>$273,667</td>
<td>$292,179</td>
</tr>
<tr>
<td>Permitting &amp; Inspections</td>
<td>$247,007</td>
<td>$291,189</td>
<td>$282,190</td>
</tr>
<tr>
<td>Public Works</td>
<td>$1,144,447</td>
<td>$1,392,107</td>
<td>$2,553,276</td>
</tr>
<tr>
<td>Capital Projects</td>
<td>$176,333</td>
<td>incl</td>
<td>incl</td>
</tr>
<tr>
<td>Debt Service</td>
<td>$392,144</td>
<td>$392,144</td>
<td></td>
</tr>
<tr>
<td>SBOA Exp directly from Fund</td>
<td>$1,984</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| Total Expenditures & Transfers  | $2,695,687               | $3,591,048                  | $5,220,467                  |

<table>
<thead>
<tr>
<th>Excess (Deficiency) of Revenues</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Over Expenditures &amp; Transfers</td>
<td>$325,436</td>
<td>($323,904)</td>
<td>($1,953,323)</td>
</tr>
<tr>
<td>Fund Balance at Beginning of Fiscal Year</td>
<td>$3,875,652</td>
<td>$4,201,088</td>
<td>$3,877,184</td>
</tr>
</tbody>
</table>

| Fund Balance at The End of Fiscal Year | $4,201,088 | $3,877,184 | $1,923,861 |
### Sewer Availability Fees Fund Summary

<table>
<thead>
<tr>
<th>Revenues</th>
<th>Actual 2012 Revenues</th>
<th>Budgeted 2013 Revenues</th>
<th>Forecasted 2014 Revenues</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sewer Availability Fees</td>
<td>$732,483</td>
<td>$900,000</td>
<td>$750,000</td>
</tr>
<tr>
<td>Misc. Revenues (Flat Fork, Forest Knoll)</td>
<td>$53,301</td>
<td>$55,000</td>
<td>$55,000</td>
</tr>
<tr>
<td>Misc. Revenues - Refunds</td>
<td>$900</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Misc. Revenues - Other (x-fer from reserve)</td>
<td>$161,037</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Projected Revenues</strong></td>
<td>$947,720.89</td>
<td>$955,000.00</td>
<td>$805,000.00</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenditures</th>
<th>Actual 2012 Expenditures</th>
<th>Budgeted 2013 Expenditures</th>
<th>Budgeted 2014 Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital Projects</td>
<td>$1,610,861</td>
<td>$2,618,000</td>
<td>$1,250,000</td>
</tr>
<tr>
<td><strong>Total Expenditures &amp; Transfers</strong></td>
<td>$1,610,861</td>
<td>$2,618,000</td>
<td>$1,250,000</td>
</tr>
<tr>
<td>Excess (Deficiency) of Revenues</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Over Expenditures &amp; Transfers</td>
<td>$(663,139.83)</td>
<td>$(1,663,000.00)</td>
<td>$(445,000.00)</td>
</tr>
<tr>
<td>Fund Balance at Beginning of Fiscal Year</td>
<td>$4,283,032</td>
<td>$3,619,892</td>
<td>$1,956,892</td>
</tr>
<tr>
<td><strong>Fund Balance at The End of Fiscal Year</strong></td>
<td><strong>$3,619,892</strong></td>
<td><strong>$1,956,892</strong></td>
<td><strong>$1,511,892</strong></td>
</tr>
<tr>
<td>Fiscal Year</td>
<td>General Obligation</td>
<td>COIT Bonds</td>
<td>Redevelopment District Bonds</td>
</tr>
<tr>
<td>------------</td>
<td>--------------------</td>
<td>------------</td>
<td>-------------------------------</td>
</tr>
<tr>
<td>2012</td>
<td>$35,300,000</td>
<td>$6,035,000</td>
<td>$29,950,000</td>
</tr>
<tr>
<td>2011</td>
<td>26,250,000</td>
<td>6,375,000</td>
<td>29,950,000</td>
</tr>
<tr>
<td>2010</td>
<td>20,410,000</td>
<td>6,705,000</td>
<td>20,000,000</td>
</tr>
<tr>
<td>2009</td>
<td>9,225,000</td>
<td>7,135,000</td>
<td>20,000,000</td>
</tr>
<tr>
<td>2008</td>
<td>9,090,000</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>2007</td>
<td>9,535,000</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>2006</td>
<td>8,060,000</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>2005</td>
<td>8,535,000</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>2004</td>
<td>17,250,000</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>2003</td>
<td>17,900,000</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

SOURCE: Town of Fishers, Indiana.
### General Bonded Debt Outstanding

#### Last Ten Fiscal Years

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>General Obligation Bonds</th>
<th>COIT Bonds</th>
<th>Redevelopment District Bonds</th>
<th>No-obligation Revenue Bonds</th>
<th>Redevelopment Authority Bonds</th>
<th>Building Corporation Bonds</th>
<th>Capital Lease Obligation</th>
<th>Total</th>
<th>Funds Restricted for Principal/Interest Payments</th>
<th>Net Debt, Excluding Restricted Funds</th>
<th>Percentage of Actual Taxable Value of Property</th>
<th>Debt Per Capita</th>
<th>Population</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>$35,300,000</td>
<td>$6,035,000</td>
<td>$29,950,000</td>
<td>$2,322,010</td>
<td>$52,350,000</td>
<td>$5,185,000</td>
<td>$4,881,320</td>
<td>$136,023,330</td>
<td>$12,112,202</td>
<td>$123,911,128</td>
<td>2.55%</td>
<td>$1,566</td>
<td>79,127</td>
</tr>
<tr>
<td>2011</td>
<td>26,250,000</td>
<td>6,375,000</td>
<td>29,950,000</td>
<td>2,322,010</td>
<td>55,655,000</td>
<td>5,775,000</td>
<td>5,661,732</td>
<td>131,988,742</td>
<td>12,713,410</td>
<td>119,275,332</td>
<td>2.59%</td>
<td>1,553</td>
<td>76,794</td>
</tr>
<tr>
<td>2010</td>
<td>20,410,000</td>
<td>6,705,000</td>
<td>2,000,000</td>
<td>2,322,010</td>
<td>46,650,000</td>
<td>2,350,000</td>
<td>3,798,287</td>
<td>84,236,297</td>
<td>9,152,451</td>
<td>75,083,846</td>
<td>1.94%</td>
<td>978</td>
<td>76,794</td>
</tr>
<tr>
<td>2009</td>
<td>9,025,000</td>
<td>7,135,000</td>
<td>20,000,000</td>
<td>2,322,010</td>
<td>49,120,000</td>
<td>3,205,000</td>
<td>2,727,684</td>
<td>93,734,894</td>
<td>15,884,921</td>
<td>77,849,773</td>
<td>2.19%</td>
<td>1,191</td>
<td>65,382</td>
</tr>
<tr>
<td>2008</td>
<td>9,090,000</td>
<td></td>
<td>32,845,000</td>
<td>2,322,010</td>
<td>4,210,000</td>
<td>2,175,893</td>
<td>48,320,893</td>
<td>51,918,168</td>
<td>44,402,725</td>
<td>104,815,441</td>
<td>0.89%</td>
<td>679</td>
<td>65,382</td>
</tr>
<tr>
<td>2007</td>
<td>9,535,000</td>
<td></td>
<td>34,510,000</td>
<td>2,322,010</td>
<td>5,460,000</td>
<td>1,836,264</td>
<td>51,341,264</td>
<td>3,664,215</td>
<td>47,677,049</td>
<td>107,345,254</td>
<td>1.04%</td>
<td>729</td>
<td>65,382</td>
</tr>
<tr>
<td>2006</td>
<td>8,060,000</td>
<td></td>
<td>36,105,000</td>
<td>2,322,010</td>
<td>6,535,000</td>
<td>1,552,470</td>
<td>52,252,470</td>
<td>3,652,626</td>
<td>48,599,844</td>
<td>137,159,664</td>
<td>1.23%</td>
<td>928</td>
<td>52,390</td>
</tr>
<tr>
<td>2005</td>
<td>8,535,000</td>
<td></td>
<td>37,695,000</td>
<td>2,322,010</td>
<td>7,590,000</td>
<td>1,748,624</td>
<td>55,968,624</td>
<td>3,401,481</td>
<td>52,167,143</td>
<td>164,338,565</td>
<td>1.42%</td>
<td>995</td>
<td>52,390</td>
</tr>
<tr>
<td>2004</td>
<td>17,250,000</td>
<td></td>
<td>29,985,000</td>
<td>2,322,010</td>
<td>8,615,000</td>
<td>1,662,278</td>
<td>57,512,278</td>
<td>-</td>
<td>57,512,278</td>
<td>115,024,556</td>
<td>1.55%</td>
<td>1,098</td>
<td>52,390</td>
</tr>
<tr>
<td>2003</td>
<td>17,900,000</td>
<td></td>
<td>29,985,000</td>
<td>2,322,010</td>
<td>9,650,000</td>
<td>1,542,301</td>
<td>59,977,301</td>
<td>126,176</td>
<td>58,952,125</td>
<td>116,907,251</td>
<td>1.70%</td>
<td>1,125</td>
<td>52,390</td>
</tr>
</tbody>
</table>

**NOTE:** Details regarding the Town's outstanding debt can be found in the notes to the financial statements. As of 12/31/12 the town has $12,112,202 of net position restricted for debt services.

**NOTE 1:** Capital lease information for year 2004 and earlier not available.

**SOURCE:** Town of Fishers, Indiana.
### Direct Debt

<table>
<thead>
<tr>
<th>Bond Description</th>
<th>Debt Outstanding</th>
<th>Estimated Percentage Applicable</th>
<th>Estimated Share of Direct and Overlapping Debt</th>
</tr>
</thead>
<tbody>
<tr>
<td>2005 General Obligation Refunding Bonds (1998)</td>
<td>$1,980,000</td>
<td>100.00%</td>
<td>$1,980,000</td>
</tr>
<tr>
<td>General Obligation Bonds, Series 2007</td>
<td>1,600,000</td>
<td>100.00%</td>
<td>1,600,000</td>
</tr>
<tr>
<td>General Obligation Bonds, Series 2009</td>
<td>1,735,000</td>
<td>100.00%</td>
<td>1,735,000</td>
</tr>
<tr>
<td>General Obligation Bonds, Series 2010</td>
<td>10,850,000</td>
<td>100.00%</td>
<td>10,850,000</td>
</tr>
<tr>
<td>General Obligation Bonds, Series 2011</td>
<td>4,000,000</td>
<td>100.00%</td>
<td>4,000,000</td>
</tr>
<tr>
<td>COIT Revenue Bonds of 2006</td>
<td>5,250,000</td>
<td>100.00%</td>
<td>5,250,000</td>
</tr>
<tr>
<td>COIT Refunding Revenue Bonds of 2009</td>
<td>785,000</td>
<td>100.00%</td>
<td>785,000</td>
</tr>
<tr>
<td>General Obligation Bonds, Series 2012 (refunding)</td>
<td>1,935,000</td>
<td>100.00%</td>
<td>1,935,000</td>
</tr>
<tr>
<td>Bond Anticipation Note, 2012</td>
<td>4,700,000</td>
<td>100.00%</td>
<td>4,700,000</td>
</tr>
<tr>
<td>Bond Anticipation Note, 2012</td>
<td>8,500,000</td>
<td>100.00%</td>
<td>8,500,000</td>
</tr>
<tr>
<td><strong>Total Direct Debt, Redevelopment District Obligations, and Lease Obligations</strong></td>
<td></td>
<td></td>
<td><strong>136,023,330</strong></td>
</tr>
</tbody>
</table>

### Redevelopment District Obligations

<table>
<thead>
<tr>
<th>Bond Description</th>
<th>Debt Outstanding</th>
<th>Estimated Percentage Applicable</th>
<th>Estimated Share of Direct and Overlapping Debt</th>
</tr>
</thead>
<tbody>
<tr>
<td>Redevelopment District Bonds, Series 2009A</td>
<td>$5,620,000</td>
<td>100.00%</td>
<td>$5,620,000</td>
</tr>
<tr>
<td>Redevelopment District Bonds, Series 2009B</td>
<td>3,380,000</td>
<td>100.00%</td>
<td>3,380,000</td>
</tr>
<tr>
<td>Redevelopment District Bonds, Series 2009 (Saxony)</td>
<td>11,000,000</td>
<td>100.00%</td>
<td>11,000,000</td>
</tr>
<tr>
<td>Redevelopment District Bonds, Series 2011 (SR 37)</td>
<td>5,950,000</td>
<td>100.00%</td>
<td>5,950,000</td>
</tr>
<tr>
<td>Redevelopment District Bonds, Series 2011 (Sax)</td>
<td>4,000,000</td>
<td>100.00%</td>
<td>4,000,000</td>
</tr>
</tbody>
</table>

### Lease Obligations

<table>
<thead>
<tr>
<th>Bond Description</th>
<th>Debt Outstanding</th>
<th>Estimated Percentage Applicable</th>
<th>Estimated Share of Direct and Overlapping Debt</th>
</tr>
</thead>
<tbody>
<tr>
<td>1996 Building Corporation Lease Rental Bonds</td>
<td>$250,000</td>
<td>100.00%</td>
<td>$250,000</td>
</tr>
<tr>
<td>2002 Building Corporation Lease Rental Bonds</td>
<td>935,000</td>
<td>100.00%</td>
<td>935,000</td>
</tr>
<tr>
<td>2005 Redevelopment Authority COIT Lease Rental Refunding Bonds</td>
<td>5,745,000</td>
<td>100.00%</td>
<td>5,745,000</td>
</tr>
<tr>
<td>2009 Redevelopment Authority Lease Rental Bonds</td>
<td>15,690,000</td>
<td>100.00%</td>
<td>15,690,000</td>
</tr>
<tr>
<td>2010 Redevelopment Authority Lease Rental Refunding Bonds</td>
<td>10,895,000</td>
<td>100.00%</td>
<td>10,895,000</td>
</tr>
<tr>
<td>2011 Building Corporation Lease Rental Bonds</td>
<td>4,000,000</td>
<td>100.00%</td>
<td>4,000,000</td>
</tr>
<tr>
<td>2011 Redevelopment Authority Lease Rental Refunding Bonds</td>
<td>11,770,000</td>
<td>100.00%</td>
<td>11,770,000</td>
</tr>
<tr>
<td>2012 Redevelopment Authority Lease Rental Refunding Bonds</td>
<td>8,540,000</td>
<td>100.00%</td>
<td>8,540,000</td>
</tr>
</tbody>
</table>

### No-Obligation Revenue Bonds

<table>
<thead>
<tr>
<th>Bond Description</th>
<th>Debt Outstanding</th>
<th>Estimated Percentage Applicable</th>
<th>Estimated Share of Direct and Overlapping Debt</th>
</tr>
</thead>
<tbody>
<tr>
<td>2006 Town Benefit No-Obligation Revenue Bonds</td>
<td>2,322,010</td>
<td>100.00%</td>
<td>2,322,010</td>
</tr>
</tbody>
</table>

### Capital Leases

<table>
<thead>
<tr>
<th>Bond Description</th>
<th>Debt Outstanding</th>
<th>Estimated Percentage Applicable</th>
<th>Estimated Share of Direct and Overlapping Debt</th>
</tr>
</thead>
<tbody>
<tr>
<td>2008 Chevy Medtec Ambulance Capital Lease</td>
<td>34,716</td>
<td>100.00%</td>
<td>34,716</td>
</tr>
<tr>
<td>2011 Vehicles and Equipment Capital Lease</td>
<td>1,844,943</td>
<td>100.00%</td>
<td>1,844,943</td>
</tr>
<tr>
<td>2012 Refinanced Truck/Tractor Capital Lease</td>
<td>1,999,646</td>
<td>100.00%</td>
<td>1,999,646</td>
</tr>
<tr>
<td>2012 Information Technology Capital Lease</td>
<td>1,002,015</td>
<td>100.00%</td>
<td>1,002,015</td>
</tr>
</tbody>
</table>

**Total Direct Debt, Redevelopment District Obligations, and Lease Obligations** $136,023,330

### Overlapping and Underlying Direct Debt and Lease Obligations

<table>
<thead>
<tr>
<th>Taxing Unit</th>
<th>Debt Outstanding</th>
<th>Estimated Percentage Applicable</th>
<th>Estimated Share of Direct and Overlapping Debt</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hamilton Southeastern School District</td>
<td>$303,964,155</td>
<td>88.12%</td>
<td>$267,853,213</td>
</tr>
<tr>
<td>Hamilton County</td>
<td>72,357,202</td>
<td>26.94%</td>
<td>21,012,531</td>
</tr>
<tr>
<td>Hamilton East Public Library</td>
<td>21,355,000</td>
<td>61.68%</td>
<td>13,173,650</td>
</tr>
<tr>
<td>Fall Creek Township</td>
<td>300,000</td>
<td>94.41%</td>
<td>283,230</td>
</tr>
<tr>
<td>Delaware Township</td>
<td>2,310,000</td>
<td>95.20%</td>
<td>2,190,120</td>
</tr>
</tbody>
</table>

**Total Overlapping and Underlying Direct Debt and Lease Obligations** $304,527,754

**Total** $440,545,084

**NOTE 1:** Based upon 2012 payables 2013 net assessed valuation of the respective taxing units.

**NOTE 2:** Debt percentage determined by ratio of net assessed valuation of property subject to taxation in the Town of Fishers to valuation of property subject to taxation in overlapping unit.

**SOURCE:** Town of Fishers, Indiana
## Schedule 13
**TOWN OF FISHERS, INDIANA**
Legal Debt Margin Information
Last Ten Fiscal Years

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Factored by 1/3**</td>
<td>1,671,077,252</td>
<td>1,701,498,915</td>
<td>1,446,464,481</td>
<td>1,423,928,107</td>
<td>1,740,685,088</td>
<td>1,592,614,394</td>
<td>1,379,124,286</td>
<td>1,260,934,435</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Statutory debt limit rate</td>
<td>2%</td>
<td>2%</td>
<td>2%</td>
<td>2%</td>
<td>2%</td>
<td>2%</td>
<td>2%</td>
<td>2%</td>
<td>2%</td>
<td>2%</td>
</tr>
<tr>
<td>Debt Limit</td>
<td>33,421,545</td>
<td>34,029,978</td>
<td>28,929,290</td>
<td>28,478,562</td>
<td>34,813,702</td>
<td>31,852,288</td>
<td>27,582,486</td>
<td>25,218,689</td>
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<td>Amount of debt applicable to debt limit</td>
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<td>Legal debt margin</td>
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<td>12,118,562</td>
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<td>22,317,288</td>
<td>19,047,486</td>
<td>16,683,689</td>
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<td>Legal Debt Margin as Percent of Debt Limit</td>
<td>1.75%</td>
<td>14.00%</td>
<td>6.27%</td>
<td>42.55%</td>
<td>73.89%</td>
<td>70.06%</td>
<td>69.06%</td>
<td>66.16%</td>
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**NOTE:** Legal Debt Margin Excludes Lease Rental Bonds
**SOURCE:** Town of Fishers, Indiana
Upcoming Highlighted Projects
106th Street and Interstate 69

- Development of new interchange at 106th Street and Interstate 69
- Estimated cost of $25,000,000
- Shared Cost between State of Indiana, Hamilton County, and Town of Fishers
  - Fishers will contribute $8 million
  - Hamilton County will contribution $2 million
  - Remainder of $15 million paid by Indiana Department of Transportation
Development of Cyntheanne Park South

- Development of Cyntheanne Park South, a 60-acre public park located at Cyntheanne Road and 101st Street
- Bond funding in the amount of $2,875,600 is planned for 2014
- This park would satisfy the recreation requirements resulting from the Geist Annexation
- Possible amenities include the following:
  - Progressive Bike Course
  - Walking Trails
  - Zip Lines
  - Tree Houses
  - Activity Hill (sledding)
  - Park Shelter
  - Fishing Pond
  - Suspension Bridge
Development of Cyntheanne Park South
Updates to Downtown Streets

• Construction will include widening and adding parking along several downtown roads
  – Lantern Road
  – Commercial Drive
  – Fishers Corner Blvd
  – Fishers Commons Bvd
  – Maple Street
• Phase one of project will begin in 2014
• Construction is designed to improve east-west connectivity through downtown, as described in the Nickel Plate District Code
• Multiple funding sources have been secured for these projects
  – Bonds
  – Road Impact Fees
  – Stormwater Funds
• $5,450,000 is budgeted for 2014
Updates to Downtown Streets
Continued Construction at The Depot

- The mixed-use development along 116th Street and Municipal Drive, titled The Depot will complete construction in November of 2014
- The Depot will include 15,700 square feet of retail space, 242 apartments, and a 430 space parking garage
- The Town’s contribution to this project is $10,750,000 and will be paid by an economic development revenue bond
Continued Construction at The Depot

116th Street view (top); Municipal Drive view (above); Overhead view (left)
Development of Central Green

- Construction will begin in 2014 on the Central Green, a common area south of Town Hall and east of The Depot construction site.
- The project includes the following features added throughout the south side of the Municipal Complex:
  - Landscaping
  - Addition of park spaces
  - Installation and updates to sidewalks
- The Town has budgeted $1,500,000 from economic development revenue bond funding.
Development of Central Green
Development of Central Green
Upgrades to Holland Park Playground

- Holland Park playground replacement is planned for 2014 and includes the following:
  - Landscaping
  - New Playground Structures
  - Installation of Splash Pad
- The Town has $500,000 budgeted to complete these upgrades
- Funding sources include Park Impact Fees and the Cumulative Capital Development fund
Municipal Operating Budget by Department

- Administration: 25%
- Clerk-Treasurer: 1%
- Community Development: 21%
- Engineering: 23%
- Fire: 8%
- Fleet: 5%
- IT: 0%
- Parks: 2%
- Police: 2%
- Town Court: 8%
Administration Department
Administration Department

The Town’s Administration Department, lead by the Town Manager, is responsible for internal operations, human resources, and public relations. Included in the Administration operating budget are several town-wide provided costs, including: The retainer for the Town’s attorney, insurance costs, and the Town’s share of the emergency 911 services provided by Hamilton County. In addition, many unbudgeted, unplanned major expenses that arise throughout the year are paid by the Administration Department.

Administration Operations: The Administration Operation Division, directed by the Deputy Town Manager, is charged with several complex internal processes. The Budget Manager and budget staff are responsible for overseeing the budget development, claim preparation, and Town revenue analysis. In addition, Administration Operations develops the Town Council Agenda, maintains boards/commissions, and serves several document management roles.

Human Resources: The HR division recruits and conducts interviews for all positions hired throughout the year. HR maintains the Town’s Personnel Manual and provides training for each department. Additionally, the HR budget cover’s all costs associated with the Town’s tuition reimbursement.

Public Relations: The Town’s public relations’ staff work to provide communications to Fishers residents. This division maintains the Town’s website, social media accounts, and provides public out-reach for Town projects. Their operating expenses include website costs, promotional material, marketing consulting, and cost associated with the Town’s newsletter.

2013 Accomplishments

Human Resources Division

- Implemented necessary changes to Personnel Manual and Human Resources practices to comply with new healthcare reform
- Developed and conducted supervisor training for all departments
• Formed Compensation Committee to review Town compensation strategies
• Reconvened the Health Insurance Committee to review on-site clinics
• Recruited 49 positions

Public Relations Division

• In 2013, the Town developed and launched a new, interactive, Town-wide website.
• Launched new My Fishers iPhone and android mobile application.
• Developed and launched CodeRED emergency notification system.
• Developed new Nickel Plate District mobile app.
• Successfully marketed to and hosted over 25,000 visitors to the Nickel Plate District amphitheater.
• Developed and implemented two comprehensive public relations plans for the Department of Public Works and for the Engineering Department (Drive Fishers)
• Increased visits, likes and followers on the Town’s multiple Twitter, Facebook, YouTube and Instagram social media platforms.
• Successfully planned, wrote and published 12 issues of Town Talk, the Town’s community-wide newsletter

Administration Operations Division

• Received the 2013 Government Finance Officers Association Distinguished Budget Presentation Award
• Completed the Holland Park Senior Center Renovation utilizing Community Development Block Grant Funding
• Revised Town Council Agenda development process
• Revised Town travel card process
• Automated and revised Town’s special event process
• Reviewed and processed over 200 contracts and change orders

2014 Objectives

Human Resources Division

• Continue to improve accuracy and efficiency in various processes through automation
• Conduct a salary survey for positions identified by the Compensation Committee

Public Relations Division

• Redesign and launch Fun Guide as a monthly insert in Town Talk.
• Redesign and re-launch Economic Development website.
• Develop, plan and implement marketing for Nickel Plate District amphitheater 2014 lineup.
• Develop, plan and implement marketing for Parks & Recreation 2014 lineup.
• Continue research and development of the Town’s social media platforms.
• Develop, plan and implement strategic communications plan for 2014 Drive Fishers initiative.
• Evaluate impact of Parks & Recreation communications in the fall of 2014.
• Develop and implement CodeRED emergency communications system to external and internal audiences.

Administration Operations Division
• Hire additional Budget Analyst
• Further automate Town travel card process
Department: Administration (includes Human Resources; Public Relations)

Total Department Budget Summary

Expenditures by Category

<table>
<thead>
<tr>
<th>Category</th>
<th>Approved 2011</th>
<th>Approved 2012</th>
<th>Approved 2013</th>
<th>Approved 2014</th>
</tr>
</thead>
<tbody>
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<td>Personnel Services</td>
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Total Expenditures: $3,042,760 $2,876,020 $4,118,072 $4,389,329

Expenditure by Category

![Chart showing expenditure by category]

Expenditures by Fund

<table>
<thead>
<tr>
<th>Fund</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
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</thead>
<tbody>
<tr>
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<td>Stormwater</td>
<td>$300</td>
<td>$142,720</td>
<td>$280,338</td>
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</table>

Total Expenditures: $3,042,760 $2,876,020 $4,118,072 $4,389,329
<table>
<thead>
<tr>
<th>Administration</th>
<th>75%</th>
<th>15%</th>
<th>10%</th>
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<tr>
<td><strong>Total Dept Line Item by Program</strong></td>
<td><strong>Proposed Budget</strong></td>
<td><strong>Proposed Budget</strong></td>
<td><strong>Proposed Budget</strong></td>
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<td><strong>2014 Department Total</strong></td>
<td><strong>Admin/General</strong></td>
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<td><strong>CAPITAL OUTLAYS</strong></td>
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<td>401 MACHINERY &amp; EQUIPMENT</td>
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Clerk-Treasurer’s Office
Clerk-Treasurer’s Office

The Clerk-Treasurer is elected to serve as the official record keeper and financial officer for the Town. This office annually develops the Comprehensive Annual Financial Report, receives sewer/stormwater utility payments from residents, conducts payroll, and maintains accounting records for both accounts payable and accounts receivable.
Department: Clerk Treasurer

Total Department Budget Summary

Expenditures by Character

<table>
<thead>
<tr>
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<th></th>
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Expenditures by Category

- Personnel Services 66%
- Supplies 8%
- Other Services 25%

Expenditures by Fund

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<td>2014 Department Total</td>
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<td>SERVICES</td>
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<td>ALL 300 Level SERVICES</td>
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<td>CAPITAL OUTLAYS</td>
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<td>401 MACHINERY &amp; EQUIPMENT</td>
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<td>$268,717</td>
<td>$395,151</td>
<td>$186,747</td>
<td>$850,615</td>
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</table>
Community Development Department
Community Development Department

The Department of Community Development's staff is dedicated to administering the polices, programs, and regulations that manage the Town's growth and development. These responsibilities include economic development, development review, downtown redevelopment, long range planning, permitting, and inspections.

Economic Development: The economic development team works to maintain a strong business atmosphere within a community that boasts an exemplary quality of life, which has been recognized by Money magazine, Forbes, and Business week over the last 10 years.

Planning and Zoning: The Planning and Zoning divisions are responsible for reviewing petitions for new development and redevelopment within Fishers' planning area. The planning area includes both incorporated and unincorporated Fall Creek Township as well as the historic center of Fishers in Delaware Township.

Permitting and Inspections: The Permitting and Inspections division of Community Development provides great, prompt service to residents in need of permitting and inspection information. The division's commitment extends to technical knowledge and continual modification of procedures to best serve the building community and Fishers residents. Primary responsibilities of permitting and Inspections include Permit processing, review/approval of construction plans, contractor registration, contractor education, and performance of field inspections.

2013 Accomplishments

Economic Development Division

- Acquired multiple downtown properties to begin redevelopment initiatives
- Began work on The Depot project
- Established several economic development agreements to retain and attract businesses
- Secured bonds to fund downtown projects
Permitting and Inspections Division
- Set up credit card payment process for permits
- Updated High Grass and Weed Ordinance
- Updated Permit Fee Schedule
- Installed over 500 permanent utility locate markers and GIS points throughout Fishers
- Processed 7334 Utility locates from Jan-June
- Performed 4769 Building Inspections from Jan-June
- Performed 215 High Grass, Weed, & Unsafe Tree Inspection

Planning Division
- Completed Downtown 2030 Plan
- Completed form based code
- Completed 116th Street Corridor Plan
- Developed and completed downtown pocket park
- Completed downtown public art plan
- Completed downtown wayfinding plan
- Completed housing need analysis
- Completed Gateway Master Plan
- Completed Nickel Plate Trail plan
- Completed Roundabout landscaping plan
- Revised existing land use map

Zoning Division
- Updated Article 10 – code Enforcement of the Unified Development Ordinance
- Codified Unified Development Ordinance
- Worked with IT to development Document Management needs

2014 Objectives

Economic Development Division
- Complete economic impact study for the downtown redevelopment project
- Implement partnership plan with the IEDC on marketing and promotion
- Increase participation with the Japan/American Society and the Indiana/China Society
- Increase participation in sales trips and events with the Hamilton County Alliance outside the region
- Increase external marketing efforts and develop a portfolio of new marketing pieces for prospective companies
- Complete 100 local company visits

Permitting and Inspection Division
- Receive Professional Inspector Certification
- Offer multiple contractor training classes
- Offer in-line permitting
- Reorganize and reduce archived records
- Revise all fee schedules for Permits
- Create downtown business incentive package
- Revise unsafe building ordinance

Planning Division
- Complete Parks Plan
- Complete Exit 203 small area plan
- Begin implementation of public art plan
- Monitor form based code effectiveness
- Adopt transportation plan, implementation strategy, and begin implementation
- Revise Unified Development Ordinance
- Apply for Bicycle Friendly Community Designation

Zoning Division
- Continue Document Management efforts
Department: Community Development

Total Department Budget Summary

Expenditures by Character

<table>
<thead>
<tr>
<th></th>
<th>Approved 2011</th>
<th>Approved 2012</th>
<th>Approved 2013</th>
<th>Proposed 2014</th>
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<tbody>
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<td></td>
<td><strong>$1,848,458</strong></td>
<td><strong>$1,768,670</strong></td>
<td><strong>$2,326,855</strong></td>
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Expenditures by Category

Personnel Services 74%

Expenditures by Fund

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<th>2014</th>
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<td>Stormwater</td>
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<td><strong>1,959,965</strong></td>
<td><strong>2,738,304</strong></td>
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## Total Dept Line Item by Program

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<th>P &amp; I General</th>
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<td>$0</td>
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<tr>
<td><strong>OTHER SERVICES</strong></td>
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<tr>
<td>401 MACHINERY &amp; EQUIPMENT</td>
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<td>$0</td>
<td>$0</td>
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<td>$236,121.00</td>
<td>$246,071.00</td>
<td>$2,738,304.00</td>
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</tbody>
</table>
Engineering Department
Engineering Department - Organizational Chart

Director of Engineering

- Administrative Assistant
- Engineering Technician
- Infrastructure Inspector (3)
- Assistant Engineer (3)
Engineering Department

The Engineering Department devotes its efforts to managing the quality and efficiency of new and existing infrastructure for optimum use by the community.

A qualified multi-functional agency, engineering is responsible for the inspection, care, and maintenance of the town’s physical infrastructure including 356 miles of roads and 440 miles of sewer/stormwater lines. The department also has an annual goal of improving the conditions of the town’s roads and sewers.
2013 Accomplishments

• Completed construction of 96th Street and Allisonville Road Intersection
• Completed construction of final phase of 126th Street
• Resurfaced approximately $1 million dollars of Fishers roadways
• Constructed approximately 1.7 miles of new path segments to provide connectivity
• Completed construction of roundabout intersection at Fall Creek Road & Brooks School Road
• Coordinated construction of elevated road on Cumberland Road north of 106th Street
• Coordinated with the Indiana Department of Transportation on the design of 106th Street interchange at I-69
• Developed significant update to the Transportation Plan
• Updated town construction standards and specification.

2014 Objectives

• Begin construction of Cheeney Creek Pedestrian Trail
• Begin construction of roundabout intersection improvement at 106th Street & Geist Road
• Begin construction of roundabout intersection improvement at 106th Street & Eller Road
• Resurface approximately $1 million of roadways
• Construction approximately $300,000 of new path segments to provide connectivity
## Department: Engineering

### Total Department Budget Summary

#### Expenditures by Character

<table>
<thead>
<tr>
<th></th>
<th>Approved 2011</th>
<th>Approved 2012</th>
<th>Approved 2013</th>
<th>Proposed 2014</th>
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<td><strong>$339,766</strong></td>
<td><strong>$629,947</strong></td>
<td><strong>$1,447,141</strong></td>
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#### Expenditures by Category

- Personnel Services: 78%
- Supplies: 2%
- Other Services: 20%

#### Expenditures by Fund

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<td><strong>$629,947</strong></td>
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## Total Dept Line Item by Program

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<td>30%</td>
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<td>$</td>
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Fire and Emergency Services
Fire and Emergency Services - Organizational Chart
Fire and Emergency Services Department

The Fishers Fire Department began the transition to a full-career department in 1989. In that time, the department has progressed from an all-volunteer organization to having more than 120 career firefighters/EMT’s or paramedics.

Service is provided to more than 50 square miles of single and multiple-family dwellings as well as clean industrial and high-end technology parks. These services include emergency medical services, performance of non-emergency calls for service, fire prevention and investigation, fire suppression/rescue services, urban rescue/recovery, confined space/technical rescue, and public education.

The Fishers Fire and Emergency Services Department has the distinction of being one of the first nationally accredited fire department in the state of Indiana.
2013 Accomplishments

- Provided opportunities to further develop skills for sworn fire safety personnel
- Maintained National Fire Service Accreditation
- Completed construction of new Fire Station 96
- Inducted recruiting class
- Executed mutual aid agreements with other organizations

2014 Objectives

- Begin renovation of Fire Station 92 and construction of adjoining dispatch center
- Update radio and other equipments
Department: Fire

Total Department Budget Summary

Expenditures by Character

<table>
<thead>
<tr>
<th></th>
<th>Approved 2011</th>
<th>Approved 2012</th>
<th>Approved 2013</th>
<th>Approved 2014</th>
</tr>
</thead>
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<td>$539,543</td>
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$12,619,318 $12,996,121 $13,583,025 $14,550,686

Expenditure by Category

- Personnel Services: 93%
- Supplies: 3%
- Other Services: 4%

Expenditures by Fund

General

$12,619,318 $12,996,121 $13,583,025 $14,550,686

$12,619,318 $12,996,121 $13,583,025 $14,550,686
<table>
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<td>401 MACHINERY &amp; EQUIPMENT</td>
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<td>$0</td>
<td>$0</td>
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<tr>
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<td>$0</td>
</tr>
<tr>
<td>404 LEASE</td>
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</tr>
<tr>
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Fleet Management Department

The Town’s Fleet Management Department oversees the maintenance of all Town owned vehicles and large equipment. This department runs a fully functioning maintenance garage with eight mechanics and two laborers dedicated to providing services to each of the departments. Additionally, the Director of Fleet Management plays a critical role in obtaining financing each year for the Town’s vehicle and equipment purchases.

2013 Accomplishments

• Recognized as a Top 100 Fleet
• Received ASE Blue Seal Shop award
• Increased shop capabilities with fabrication shop and hose making equipment at no expense
• Utilized new resources about to fabricate many items saving thousands of dollars
• Increased and maintained ASE and EVT certifications of mechanics
• Increased safety of employees with lighting and graphics
• Specified, Bid/quoted, purchased and upfitted more than 60 pieces of equipment
• Negotiated financing at 1.29%
• Purchased first alternative fuel equipment to reduce foreign oil dependence
• Managed all crashes and repairs, including nearly $100,000 of hail damage
2014 Objectives

- Receive Top 100 Fleet recognition
- Receive ASE Blue Seal Shop award
- Increase and maintain ASE and EVT certification of mechanics
- Continue using resources to save the Town money
- Continue increasing safety of our employees
- Specify, bid/quote, purchase and upfit equipment
- Negotiate financing at a substantial discount
- Continue purchasing alternative fuel equipment to reduce foreign oil dependence.
Fleet Management - Organizational Chart

Director of Fleet Management

Superintendent

Laborers (2)

Mechanic I (2)

Mechanic II (3)

Mechanic III (3)

Administrative Assistant
**Department: Fleet Management**

**Total Department Budget Summary**

### Expenditures by Character

<table>
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<tr>
<th>Character</th>
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<th>Approved 2014</th>
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**Total: $1,733,477 $3,382,658 $3,901,669 $5,460,956**

### Expenditures by Category

- **Personnel Services**: 18%
- **Supplies**: 36%
- **Other Services**: 3%
- **Capital Outlays**: 43%

### Expenditures by Fund

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**Total: $1,733,477 $3,382,658 $3,901,669 $5,460,956**
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<th>25%</th>
<th>15%</th>
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<td>$438,120</td>
<td>$354,577</td>
<td>$5,460,956</td>
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Information Technology Department
Information Technology - Organizational Chart

Director of Information Technology

- System Administrator (3)
- Senior System Administrator (2)
- Office Manager
- Application & Process Coordinator (2)
- Network Engineer
- GIS Coordinator (2)
- Business Analyst
Information Technology Department

The Information Technology Department manages all computers and automated business enterprise systems for the entire Town operations. This group serves as network engineers, systems administrators, and in a variety of other information technology customer services based roles.

New in 2014, the Information Technology Department will maintain the budget for all IT related items. In years past, each department would be expected to budget for their anticipated upcoming IT expenses. The goal of this shift is to eliminate redundant purchases, streamline Town equipment, and provide savings by buying in larger quantities.

In addition to IT’s customer services roles, the department is focusing on modernizing and automating many operating processes throughout the various departments. The first step in this effort was launching the Town’s SharePoint document management site in 2013.

**2013 Accomplishments**

- Implemented new wireless infrastructure
- Migrated off legacy Cisco core environments
- Migrated off OnBase, the Town’s old document management system
- Implemented new Fleet Management Software
- Migrated to new Town-wide website
- Deployed over 100 virtual desktops
- Implemented new automated processes including travel card, purchase card, special event, and multiple human resource practices
- Introduced Two Factor Authentication
- Introduced external VDI access (Access to work, intranet, time keeping) from anywhere
2014 Objectives

- Identify new Landuse process/environment
- Implement new community scheduling/coordinating/data with other local community based organizations
- Centralize all technology purchases and claims processing
- Enhance SharePoint features to incorporate workflows, email integration, and metadata creation
- Increase in house backup capabilities
- Install video surveillance in IT areas including primary data center and amphitheater
- Bring more analytical and developmental skills in house to enhance organization
- Decommission current permitting and inspection software
- Decommission old document management system
- Increase reporting and analytics
- Transition Human Resources to electronic records/processes
- Enhance services to Parks and Recreation
- Implement AMS in Public Works
- Improve inventory for service
- Deploy more cost effective, virtualized, and robust voice system (VOIP)
Department: Information Technology

Total Department Budget Summary

Expenditures by Character

<table>
<thead>
<tr>
<th></th>
<th>Approved 2011</th>
<th>Approved 2012</th>
<th>Approved 2013</th>
<th>Approved 2014</th>
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$1,008,579 $1,295,218 $1,692,392 $3,008,573

Expenditures by Category

- Personnel Services: 38%
- Supplies: 8%
- Other Services: 47%
- Capital Outlays: 7%

Expenditures by Fund

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$1,008,579 $1,295,218 $1,692,392 $3,008,573
<table>
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<th>Total Dept Line Item by Program</th>
<th>General</th>
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<th>Stormwater</th>
<th>Total Department</th>
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<td>2014 Department Total</td>
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<td>Proposed Budget</td>
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Parks and Recreation Department
Parks and Recreation Department

The Fishers Parks and Recreation Department conducts hundreds of music concerts, youth programs, summer camps, senior activities, intramural sporting activities, and other community enriching events every year. The department maintains 15 public park facilities and several multi-use trails. In 2014, the Parks & Recreation plan to increase the number of community-wide events and focus heavily on utilizing the new constructed Nickel Plate District Amphitheater.

This department is separated into two sections, Recreation Programs and Nature Programs. The Recreation Programs staff work to provide residents with sporting activities, summer camp for children, and a variety of other recreation based event. The Nature Programs division of the department is based at Ritchey Woods, the Town’s nature preserve, and provides the community with opportunity to get involved with environment and nature related activities.

2013 Accomplishments

- Hired part time staff member to focus on event coordination
- Established the Fishers Parks Foundation
- Increased the number of concerts and movies at the Nickel Plate District Amphitheater

2014 Objectives

- Increase quality and quantity of positive interactions with the public
- Improve efficiency and effectiveness of programs – Keep successful programs, omit unsuccessful programs, and add new programs through partner opportunities
- Modify current positions to incorporate volunteer coordination responsibilities
- Hire additional Event Coordinator to work outside of Nickel Plate Amphitheater
- Hire Community Engagement Coordinator to manage Town Government Academy, Home Owners Association outreach, and relationships with local non-profit organizations
Department: Parks & Recreation

Total Department Budget Summary

Expenditures by Character

<table>
<thead>
<tr>
<th>Character</th>
<th>Approved 2010</th>
<th>Approved 2011</th>
<th>Approved 2012</th>
<th>Approved 2013</th>
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Total: $669,333, $781,645, $845,503, $981,256, $1,040,000

Expenditures by Category

Personnel Services: 68%
Supplies: 11%
Other Services: 21%
Capital Outlays: 0%

Expenditures by Fund

General

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<td>2013</td>
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$669,333, $781,645, $845,503, $981,256, $1,040,000
### Total Dept Line Item by Program

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<th>Parks &amp; Recreation</th>
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Police Department
Police Department - Organizational Chart

Support Commander

Captain

Records System and Fleet Manager Sergeant

Animal Control

Training Director Sergeant

Records Clerk (2) & Receptionist (1)

Recruiting and Hiring Officer

Support Lieutenant

HSE School Unit

Public Information Sergeant
Police Department - Organizational Chart

Patrol Commander Captain

- Shift Commander Lieutenant
- Police Technology Sergeant
- Accredidation Coordinator

- Shift Supervisor Sergeant

- Patrol Officer, K-9 Officer, and Reserves
Police Department

With nearly 100 sworn officers, the Fishers Police Department is dedicated to the safety of the community. The department is made up of three policing divisions: Investigations, Support Command, and Patrol. These divisions work together to ensure the safety of Fishers residents. All divisions are based out of the department headquarters located in the Municipal Complex.

Investigations: The mission of the Investigations Division is to provide to the community the protection of uncovering crimes before they are committed and to bring to justice those criminal who choose to commit crimes within our community.

Patrol: The Patrol Division operates 24 hours a day with dispatching services being provided by the Hamilton County Communications Center. Patrol officers respond to a variety of service related calls, such as traffic accidents, ordinance violations, or other calls for assistance. However, the division primarily concentrates on responding to crimes against persons and property and, where feasible, preventing such occurrence with a highly visible presence and proactive community enforcement measures.

Support: The Support Division is responsible for handling the day-to-day operations of the department. The division focuses on interacting with other town staff and dealing with policy, budgetary, personnel, fleet, and technology issues.
Department: Police

Total Department Budget Summary

Expenditures by Character

<table>
<thead>
<tr>
<th></th>
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<th>Approved 2013</th>
<th>Proposed 2014</th>
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$11,071,228 $11,216,930 $11,558,293 $12,548,930

Expenditures by Category

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Public Works Department - Organizational Chart

- Assistant Director Water Quality
  - Supervisors (1)
    - Laboratory Manager (1)
      - Laboratory Tech (1)
    - Senior Operator (1)
    - Operator (2), Seasonal
  - Utility Analyst (1)
  - Sr. Maintenance Tech (1)
  - Maintenance Tech (3)
  - Assistant Engineer (1)
  - Stormwater Technician (1)
  - Inspector (1)

- Senior Laborer (3)
  - Laborer (8), Seasonal
Public Works Department

Fishers Public Works Department is responsible for the maintenance and upkeep of all municipal assets. Department staff conducts a high level of interaction with resident. During most community events, from concerts to 5K runs, public works is on site to make sure all things run as smoothly as possible. This department’s responsibilities are varied and include:

- Caring for 340 center lane miles of roads and associated right-of-way which involves snow removal, crack sealing, patching, Christmas lights, irrigation needs, traffic signals, striping, and street cleaning
- Running the waste water treatment plant that averages 6.2 million gallons per day, 22 lift stations and over 14,000 storm and sanitary sewer structures
- Maintaining 1300 acres of parks and school grounds that include over 60 baseball/softball fields, over 60 athletic fields, and over 500 acres of common area
- Partnering with Hamilton Southeastern School Corporation to handle all grounds maintenance and snow removal for their facilities
- Working with Hamilton East Public Library for their grounds maintenance and Fall Creek Township for their grounds and cemetery maintenance needs.

In addition to funding all of the above duties, the Public Works department’s budget includes utility cost of all Town owned properties.

2013 Accomplishments

Water Quality

- Treated over 2.1 billion gallons of wastewater
- Swept 4,300 lane miles of arterial and neighborhood streets
- Removed 3,200 cubic yards of debris from the streets
- Sanitary Sewer Maintenance
- With new Safety Coordinator, implemented a safety training program for all new hires
• With new Safety Coordinator, implemented a bi-weekly series of training sessions for all staff
• Jet cleaned over 200,000 feet of the sanitary sewer system
• Inspected of 1,500 sanitary sewer structures
• Cleaned over 1,200 sanitary sewer manholes

Operations

• Maintain 14 miles of right-of-way per full time street staffer
• Maintained 106 acres of green space per full time park staffer
• Completed over 170,000 lineal feet of pavement striping
• Crafted a strategic plan and will serve as a three to five year master plan the department
• Lead role in most Town-wide special events
• Reconstructed the infrastructure of the Splash Pad, allowing all features to be utilized

2014 Objectives

• With an aging infrastructure the department will strive to deliver the same level of service to the
  Expand upon safety training programs with in-house Safety Coordinator
• Transition Flat Fork Annex into a fully operational facility
• Complete and implement Town Hall assessment Study
• Complete the Cheeney Creek Interceptor rehabilitation project at the Hague Road lift Station
• Implement phase one of the Windermere Drainage Study
• Implement the Town’s portion of the 106th and Cumberland Road drainage improvements.
Department: Public Works

Total Department Budget Summary

Expenditures by Character

<table>
<thead>
<tr>
<th>Character</th>
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<th>2013</th>
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<td><strong>$11,352,777</strong></td>
<td><strong>$14,492,175</strong></td>
<td><strong>$13,479,987</strong></td>
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Expenditures by Category

- Personnel Services
- Supplies
- Other Services
- Capital Outlays

Expenditures by Fund

<table>
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<td><strong>Total Expenditures:</strong></td>
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<td><strong>14,492,175</strong></td>
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Town Court
**Town Court**

The Fishers Town Court constitutes the judicial branch of the Town government and is a court of limited jurisdiction, handling Town ordinance violations, parking violations, and infraction violations. The court’s budget includes operating costs and deferral program expenses.
Department: Town Court

Total Department Budget Summary

Expenditures by Character

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$0 $200,230 $200,230 $300,129

Expenditures by Category

Expenditures by Fund

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$0 $200,230 $207,015 $300,129
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Personnel Information
**Personnel Assumptions**

* The budget reflects no increase in health insurance premiums for either the employee or the Town

* The budget reflects 4% pay increase for performance pool for 2014
The 4% Merit Pay for performance pool in 2014 results in an increase to Full Time Non-step Salaries of $207,002.

* The budget reflects 2014 steps to proceed and annual date to be moved to January 1st for police, fire, public works
The cost for steps to proceed: Police 63 staff, with 21 directly affected @62,563; Fire 95 staff, with 22 directly affected @ $50,506; PW 44 staff @ $60,805 - Total increase $214,079

* The budget reflects an increase in employee life insurance coverage from $50,000 to $100,000, at a rate increase of $60 per employee
377 Employees @ $60 = total increase of $22,620.

* The budget reflects a 5% increase in salaries of public works senior laborers by raising the current grade level
This change will benefit 13 staff in PW at a net increase of $5,967

* The budget reflects the increase of employer contributions to civilian PERF (1.5%)
PERF for 161 civilian personnel is an increase of $106,041

* The budget reflects increase in FT staff, as detailed following this page.

* Ranks within Police and Fire moved to the maximum of salary grade
The cost for Fire $14,827; cost for Police $15,156

* The budget does not include incentive pay for hazmat, tactical rescue, and emergency response team (ERT)
Credit for removal of these incentive pay items is ($27,500) for Fire Staff

* The budget reflects a reduction of 1 PTO shift day for Fire Staff
Credit for one less PTO shift day is ($39,501) for Fire Staff

* The budget includes longevity pay to public safety personnel in the amount of $215,400;
$128,500 for Fire and $86,900 for Police

Notes: 1 Directly affected staff is different for Public Safety Personnel as several of the upper level have 'maxed out' of the step program.

**Town Manager Recommendations**

* The budget reflects no increase in health insurance premiums for either the employee or the Town

* The budget reflects 4% pay increase for performance pool for 2014

* The budget reflects 2014 steps to proceed and annual date to be moved to January 1st for police, fire, public works

* The budget reflects an increase in employee life insurance coverage from $50,000 to $100,000, at a rate increase of $60 per employee

* The budget reflects a 5% increase in salaries of public works senior laborers by raising the current grade level

* The budget reflects the increase of employer contributions to civilian PERF (1.5%)

* The budget reflects increase in FT staff, as detailed following this page.

* Ranks within Police and Fire moved to the maximum of salary grade
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| 138 | **Total Full Time Equivalent** | 11.00 | 2.00 | 11.00 | 1.00 | 10.00 | 2.00 | 8.00 | 2.00 |

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| 152 | **Total Full Time Equivalent** | 13.00 | 1.00 | 11.00 | 0.00 | 8.00 | 1.00 | 7.00 | 0.00 |

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<p>| 165 | Events Coordinator | 2.00 | 1.00 |
| 166 | Seasonal | 0.00 | 1.40 | 1.40 |
| 167 | Adventure Club (1320 total hours) | 4.00 | 3.27 | 3.27 | 3.27 |
| 168 | Kids Zone (1100 total hours) | 4.00 | 2.00 | 1.27 | 1.27 |
| 169 | Little Tykes (1100 total hours) | 4.00 | 1.00 | 1.33 | 1.33 |
| 170 | Floating Adventure Club (90 total hours) | 1.00 | 1.00 | 1.33 | 1.33 |
| 171 | Floating Kids Zone/Little Tykes (200 total hours) | 1.00 | 0.00 | 1.08 | 1.08 |
|----------------------------------------------|--------------|--------------|-------------|-------------|
| <strong>Police Department</strong>                        |              |              |             |             |
| <strong>Support Division</strong>                         |              |              |             |             |
| Chief                                         | 1.00         | 1.00         | 1.00        | 1.00        |
| Assistant Chief                               | 1.00         | 1.00         | 1.00        | 1.00        |
| Captain                                       | 2.00         | 2.00         | 3.00        | 3.00        |
| Lieutenant                                    | 1.00         | 1.00         | 1.00        | 1.00        |
| Sergeant                                      | 5.00         | 5.00         | 5.00        | 5.00        |
| Officers                                      | 4.00         | 4.00         | 4.00        | 4.00        |
| <strong>Patrol Division</strong>                           |              |              |             |             |
| Captain                                       | 1.00         | 1.00         | 1.00        | 1.00        |
| Lieutenant                                    | 5.00         | 5.00         | 4.00        | 3.00        |
| Sergeant                                      | 9.00         | 9.00         | 9.00        | 10.00       |
| Officers                                      | 52.00        | 49.00        | 49.00       | 44.00       |
| To be hired                                   | 5.00         | 3.00         |             | 5.00        |
| <strong>Investigations Division</strong>                   |              |              |             |             |
| Captain                                       | 1.00         | 1.00         | 1.00        | 1.00        |
| Lieutenant                                    | 2.00         | 2.00         | 3.00        | 3.00        |
| Sergeant                                      | 5.00         | 5.00         | 4.00        | 4.00        |
| Detectives                                    | 10.00        | 10.00        | 9.00        | 9.00        |
| <strong>Civilian</strong>                                  | 8.00         | 0.00         | 8.00        | 1.00        |
| <strong>Civilian Intelligence Analyst</strong>             | 1.00         |              |             |             |
| <strong>FT Accreditation Coordinator (from PT to FT)</strong> | 1.00        |              |             |             |
| <strong>Total Full Time Equivalent</strong>                | 114.00       | 1.00         | 107.00      | 2.00        |
| <strong>Public Works</strong>                              |              |              |             |             |
| Director                                      | 1.00         | 1.00         | 1.00        | 1.00        |
| Assistant Director                            | 2.00         | 2.00         | 2.00        | 1.00        |
| Facilities Manager                            | 1.00         | 1.00         | 1.00        |             |
| Safety Coordinator                            | 1.00         | 1.00         |             |             |
| Administrative Assistant (full year, PT)      |              |              | 1.00        |             |
| <strong>Streets</strong>                                   |              |              |             |             |
| Superintendent                                | 1.00         | 1.00         | 1.00        |             |
| Foreman                                       | 4.00         | 3.00         | 3.00        |             |
| Laborer                                       | 17.00        | 3.00         | 17.00       | 18.00       |
| Landscape Crew - Streets                      | 10.00        |              |             |             |
| <strong>Total Full Time Equivalent</strong>                |              | 11.00        | 9.00        |             |
| <strong>Parks</strong>                                     | 1.00         | 1.00         | 1.00        |             |</p>
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<td>3.00</td>
<td></td>
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<tr>
<td>Mechanic</td>
<td>1.00</td>
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<tr>
<td>Assistant Mechanic</td>
<td>1.00</td>
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<tr>
<td>Laborers</td>
<td></td>
<td>27.00</td>
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<tr>
<td><strong>Total Full Time Equivalent</strong></td>
<td><strong>89.00</strong></td>
<td><strong>144.00</strong></td>
<td><strong>73.00</strong></td>
<td><strong>4.00</strong></td>
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<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td>Town Court</td>
<td>FT PT</td>
<td>FT PT</td>
<td>FT PT</td>
<td>FT PT</td>
</tr>
<tr>
<td>Judge</td>
<td>1 1</td>
<td>1 1</td>
<td>1 1</td>
<td>1 1</td>
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<tr>
<td></td>
<td></td>
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<tr>
<td>---</td>
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<td>---</td>
<td>---</td>
</tr>
<tr>
<td>B</td>
<td>C</td>
<td>D</td>
<td>E</td>
<td>F</td>
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<tr>
<td>294</td>
<td>Clerk of the Court</td>
<td>1</td>
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<tr>
<td>295</td>
<td>Clerk Recorder (from PT to FT)</td>
<td>1.00</td>
<td>0.00</td>
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<tr>
<td>296</td>
<td>Court Bailiff</td>
<td></td>
<td>1</td>
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<tr>
<td>297</td>
<td>Total Full Time Equivalent</td>
<td>3.00</td>
<td>1.00</td>
<td>2.00</td>
</tr>
<tr>
<td>298</td>
<td></td>
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<td>299</td>
<td></td>
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</tr>
<tr>
<td>300</td>
<td>GRAND TOTAL</td>
<td>433.00</td>
<td>190.00</td>
<td>405.00</td>
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</table>
2014 Capital Improvement Budgets
2014 Capital Improvement Budgets

For 2014, Capital expenditures are budgeted at 3% higher than the amount that was planned for 2013. Through careful financial planning, this small increase will result in several Town-wide improvements for residents. As seen in the “Upcoming Highlighted Projects” section of this document, the Town is planning to continue or initiate several ambitious projects in 2014.

Town Administration recognizes that these large projects are not one-time purchases. Although none of the approved capital projects will require multiple year CIP funding, several of these investments will result in annual cost increases to several departmental operating budgets. Below are a few examples of the measures the Town has taken to account for the effects these capital projects will have on the operating budgets.

- The planned construction of a new emergency dispatch center at Fire Station 92 will result in higher utility costs – this has been accounted for in the Town’s utility expenses, budgeted in the Public Work’s Operating accounts.
- As a result of the development of Cyntheanne Park South, the Public Works department will be employing additional seasonal laborers for upkeep and maintenance – these salaries are included in the 2014 operating budget.

Although these capital projects will cause reoccurring expenses, several can be seen as revenue investments. For example, in 2014 the Town is planning a record number of projects in the downtown area. These projects are designed to attract businesses. The more businesses based within Fishers, the larger tax base paying property tax – resulting in an increase in revenue.

In the following pages, each budgeted capital expense for 2014 is listed. These projects and purchases are sorted by category/type. The items in green have been approved for 2014, the items in red have been cut from the budget, the items in yellow will be funded through additional appropriations (only of excess revenue is received), and the items in pink were funded in 2013 or have been postponed for later years.
## Facilities (new, renovation, contents) and Grounds Improvements CIP

<table>
<thead>
<tr>
<th>Priority Ranking</th>
<th>Request for 2014</th>
<th>Fund</th>
<th>Submitted 2014</th>
<th>Recommended 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>New Windows Fire Station 91</td>
<td>CCD</td>
<td>$55,000</td>
<td>$55,000</td>
</tr>
<tr>
<td>B</td>
<td>HVAC Upgrades and Monitoring Systems at Fire Stations</td>
<td>CCD</td>
<td>$45,000</td>
<td>$45,000</td>
</tr>
<tr>
<td>A</td>
<td>Police Station Upgrades</td>
<td>CCD</td>
<td>$45,000</td>
<td>$45,000</td>
</tr>
<tr>
<td>A</td>
<td>Paint and Roofing for Park Buildings (Cumberland, Eller, Harrison Thompson, Mudsock)</td>
<td>CCD</td>
<td>$125,000</td>
<td>$125,000</td>
</tr>
<tr>
<td>A</td>
<td>HVAC Needs at Station 91.</td>
<td>CCD</td>
<td>$15,000</td>
<td>$15,000</td>
</tr>
<tr>
<td></td>
<td>Per Fire Department - soft costs for FS 92</td>
<td>CCD</td>
<td>$100,000</td>
<td>$100,000</td>
</tr>
<tr>
<td></td>
<td>Fire Station 92 - dispatch expansion</td>
<td>CCD</td>
<td>$764,000</td>
<td>$764,000</td>
</tr>
<tr>
<td></td>
<td>Per Fire Department - 65 SCBA Bottles (phase 1 of 3) @ $1,452 each</td>
<td>LR&amp;S</td>
<td>$94,380</td>
<td>$94,380</td>
</tr>
<tr>
<td></td>
<td>Per Fire Department - 6 handheld chargers for EOC at $4166 each</td>
<td>LR&amp;S</td>
<td>$25,000</td>
<td>$25,000</td>
</tr>
<tr>
<td>A</td>
<td>Fire Station Apron Repairs</td>
<td>Geist</td>
<td>$50,000</td>
<td>$789,000</td>
</tr>
<tr>
<td>A</td>
<td>Municipal Complex Paint 7 Trim Repairs (not including TH)</td>
<td>$100,000</td>
<td>$100,000</td>
<td></td>
</tr>
<tr>
<td>C</td>
<td>LED Conversions</td>
<td>$20,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>Relocate Town Hall generator</td>
<td>$55,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>New Roof Ambassador House</td>
<td>$25,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>C</td>
<td>Speaker Upgrades for Amphitheater (no need for bands to bring speakers )</td>
<td>$75,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>C</td>
<td>ADA Ramp at Station 91</td>
<td>$50,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Finish Rekeying Town wide</td>
<td>$25,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Design of Public Works Garage Upgrades</td>
<td>$20,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Public Works Garage Upgrades, Phase 1</td>
<td>$200,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Generator Hookup at Buildings</td>
<td>$10,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>Upgrade HVAC Controls at PD</td>
<td>$40,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Town Hall Improvements/Needs Per Assessment</td>
<td>$11,900</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Per Town Court - renovate office space (wherever space available)</td>
<td>$100,000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Per Fire Department - 65 SCBA Bottles (phase 1 of 3) @ $1,452 each</td>
<td>$94,380</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Per Fire Department - 6 handheld chargers for EOC at $4166 each</td>
<td>$25,000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Per Fire Department - Station Radio's for P25 Compliant - 6 stations at $4,085 each</td>
<td>$24,500</td>
<td></td>
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</tr>
<tr>
<td>A</td>
<td>Fleet Salt Damage to Upper Shop (Salt has eaten the 2X4's on PD shop)</td>
<td>$12,000</td>
<td></td>
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<tr>
<td>B</td>
<td>Lighting Upgrades for Amphitheater area. (Animated lighting)</td>
<td>$18,000</td>
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<tr>
<td>A</td>
<td>Fire Station Needs (35,000 per station roughly 3% total value)</td>
<td>$140,000</td>
<td></td>
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</tr>
<tr>
<td>B</td>
<td>Storage Bins at Flat Fort</td>
<td>$20,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Salt Storage Facility, Eller Fields</td>
<td>$400,000</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Subtotal** $1,468,880  $1,938,000

**Recommended projects**

**Pending further review**

**Not recommended projects**

Possibly funded in 2013; alternate funding source
<table>
<thead>
<tr>
<th>Priority Ranking*</th>
<th>Request for 2014</th>
<th>Fund</th>
<th>Submitted 2014</th>
<th>Recommended 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Fifth Third Loan # 093-0053268-324</td>
<td>CCI</td>
<td>$258,918</td>
<td>$258,918</td>
</tr>
<tr>
<td>A</td>
<td>EAM Work Order System</td>
<td>IT op</td>
<td>$200,000</td>
<td>$200,000</td>
</tr>
<tr>
<td>A</td>
<td>New VOIP Phone System</td>
<td>CCD</td>
<td>$45,000</td>
<td>$45,000</td>
</tr>
<tr>
<td>A</td>
<td>Interactive Smart Boards for Town Hall (Comm Dev/ PW-ENG)</td>
<td>CCD</td>
<td>$15,300</td>
<td>$15,300</td>
</tr>
<tr>
<td>A</td>
<td>New Long Term Storage at LL</td>
<td>CCD</td>
<td>$49,000</td>
<td>$49,000</td>
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<tr>
<td>A</td>
<td>Nintex workflow software</td>
<td>CCD</td>
<td>$34,763</td>
<td>$34,763</td>
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<tr>
<td>A</td>
<td>Concept Search for automating metadata assignment to content</td>
<td>CCD</td>
<td>$49,500</td>
<td>$49,501</td>
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<tr>
<td>A</td>
<td>Telestaff</td>
<td>CCD</td>
<td>$49,268</td>
<td>$49,268</td>
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<tr>
<td></td>
<td>Per CD - new software replacing Pentamation</td>
<td>Bond</td>
<td>$300,000</td>
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<tr>
<td>C</td>
<td>Wireless for Public Wifi - For BT DT New Construction - Paths</td>
<td>Bond</td>
<td>$25,000</td>
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</tr>
<tr>
<td>A</td>
<td>Tablets for Fleet Management Mechanics</td>
<td></td>
<td>$10,000</td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Creation of IT Inventory for service/help desk to all Departments</td>
<td></td>
<td>$25,000</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>video surveillance for IT (Ampitheater - data center - Town Hall)</td>
<td></td>
<td>$14,000</td>
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</tr>
<tr>
<td>B</td>
<td>Digital Signage for Parks</td>
<td></td>
<td>$26,920</td>
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<tr>
<td>B</td>
<td>Digital Signage for Town Hall</td>
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<td>$30,925</td>
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<tr>
<td>B</td>
<td>Digital Signage for all Fire Stations</td>
<td></td>
<td>$42,680</td>
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<tr>
<td>A</td>
<td>New tablets/Notebooks for EOC</td>
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<td>$10,000</td>
<td></td>
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<tr>
<td>A</td>
<td>Content storage governance and management</td>
<td></td>
<td>$38,500</td>
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<tr>
<td>A</td>
<td>Email integration to content management system</td>
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<td>$18,000</td>
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<tr>
<td>A</td>
<td>HTML browser for Sharepoint - Accellion</td>
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<td>$10,000</td>
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<tr>
<td>C</td>
<td>Convert FD/ Fleet / PW to Hirsch security system</td>
<td></td>
<td>$78,400</td>
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<tr>
<td>C</td>
<td>New time clocks for all locations (touch screen - biometric)</td>
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<td>$20,860</td>
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<tr>
<td>A</td>
<td>AV Needs for Safety Training at PW Garage.</td>
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<td>$15,300</td>
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</tr>
<tr>
<td>B</td>
<td>Per FD - 2 Electronic Whiteboards for EOC (if out of op cap 101-501-401)</td>
<td>CCD</td>
<td>$16,000</td>
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<tr>
<td>A</td>
<td>Per FD -Replacement MDC / Docks 8 @ $5000 ea (if out of op cap 101-502-401)</td>
<td>CCD</td>
<td>$30,000</td>
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<tr>
<td>B</td>
<td>Per FD - IT Upgrades for ea. Station, along with training (if out of op cap 101-502-401)</td>
<td>CCD</td>
<td>$40,000</td>
<td>$40,000</td>
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Subtotal $1,453,334 $741,750

Recommended projects
Pending further review
Not recommended projects
Funded in 2013; alternate funding source

Total of CCD funded projects $242,832
## Fleet, Vehicles, and Outdoor Equipment CIP

<table>
<thead>
<tr>
<th>Priority Ranking*</th>
<th>Request for 2014</th>
<th>Fund 2014</th>
<th>Recommended Fund 2014</th>
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<tbody>
<tr>
<td>B</td>
<td>Fire Staff vehicle (1)</td>
<td>$34,000</td>
<td>$34,000</td>
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<tr>
<td>B</td>
<td>Fire Insp vehicles (3)</td>
<td>$100,000</td>
<td>$100,000</td>
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<tr>
<td>B</td>
<td>Police vehicles &amp; equipment (20)</td>
<td>$960,000</td>
<td>$960,000</td>
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<tr>
<td>B</td>
<td>Street 550 Insulated bucket truck</td>
<td>$150,000</td>
<td>$150,000</td>
</tr>
<tr>
<td>C</td>
<td>Recycle hotbox</td>
<td>$70,000</td>
<td>$70,000</td>
</tr>
<tr>
<td>C*</td>
<td>Tandem dump</td>
<td>$175,000</td>
<td>$175,000</td>
</tr>
<tr>
<td>B</td>
<td>550 dump w/equip (2)</td>
<td>$130,000</td>
<td>$130,000</td>
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<tr>
<td>B</td>
<td>Crew Cabs w/Flat Beds &amp; equip (10) (moving 2 additional from other depts)</td>
<td>$450,000</td>
<td>$450,000</td>
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<tr>
<td>C*</td>
<td>Tiger mower</td>
<td>$110,000</td>
<td>$110,000</td>
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<tr>
<td>C*</td>
<td>Light tower</td>
<td>$20,000</td>
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</tr>
<tr>
<td>C</td>
<td>BM Van &amp; equipment</td>
<td>$30,000</td>
<td>$30,000</td>
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<tr>
<td>C</td>
<td>UTV (2)</td>
<td>$30,000</td>
<td>$30,000</td>
</tr>
<tr>
<td>C</td>
<td>Mini excavator</td>
<td>$70,000</td>
<td>unknown</td>
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<tr>
<td>C*</td>
<td>Paver</td>
<td>$75,000</td>
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<tr>
<td>C*</td>
<td>Roller</td>
<td>$25,000</td>
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<tr>
<td>C*</td>
<td>Miller</td>
<td>$80,000</td>
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<tr>
<td>C*</td>
<td>Trailer</td>
<td>$15,000</td>
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<tr>
<td>C*</td>
<td>Mowers (hillside) (2)</td>
<td>$50,000</td>
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<tr>
<td>C</td>
<td>Ride on sprayer</td>
<td>$25,000</td>
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<tr>
<td>C</td>
<td>WW Colorado</td>
<td></td>
<td>$20,000</td>
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<tr>
<td>B</td>
<td>CC w/FB &amp; equip - crane (4043)</td>
<td>$50,000</td>
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<tr>
<td>B</td>
<td>Loader 621</td>
<td>$190,000</td>
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<tr>
<td>C</td>
<td>PK LP mowers (8)</td>
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<td>$96,000</td>
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<tr>
<td>B</td>
<td>FM Vehicle</td>
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<td>$28,000</td>
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<tr>
<td>B</td>
<td>ENG Vehicle</td>
<td>$28,000</td>
<td>$28,000</td>
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</table>

**Subtotal of Proposed 2014** | **$2,955,000** | **$2,259,000** |

**Current Obligations Total of Loan Payments** | **$2,057,223** | **$2,057,223** |

**GRAND TOTAL** | | **$489,393** |

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- **Recommended projects**
- **Pending further review**
- **Not recommended projects**
- **Funded in 2013; alternate funding source**

---

Per Scott - poss add Explorer for Dev Dir. This is not included in Keith's original figures
## 2014 Parks, Playgrounds, Park restrooms, Shelters CIP

<table>
<thead>
<tr>
<th>Priority Ranking</th>
<th>Request for 2014</th>
<th>Fund</th>
<th>Submitted 2014</th>
<th>Recommended 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Riverside Junior High Park, Phase I</td>
<td>PIF</td>
<td>$ 750,000</td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Holland Playground. Splash pad, landscaping, 2-5/5-12 structures</td>
<td>PIF</td>
<td>$ 100,000</td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Holland Playground. Playground replacement</td>
<td>CCD</td>
<td>$ 400,000</td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Cyntheanne Park - South</td>
<td>Bond</td>
<td>$ 2,875,600</td>
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<tr>
<td>B</td>
<td>Irrigation for Patrick Hatcher @ Olio</td>
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<td>$ 30,000</td>
<td>$ 30,000</td>
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<tr>
<td>B</td>
<td>Automatic Locks for Billericay/ Cumberland Recreation Building</td>
<td></td>
<td>$ 35,000</td>
<td>$ 35,000</td>
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<tr>
<td>B</td>
<td>Playground/ Shelter at Harrison Thompson</td>
<td></td>
<td>$ 65,000</td>
<td>$ 65,000</td>
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<tr>
<td>B</td>
<td>Basket Ball resurfacing at Holland and Brookschool</td>
<td></td>
<td>$ 12,000</td>
<td>$ 12,000</td>
</tr>
<tr>
<td>B</td>
<td>Trees for various park properties</td>
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<td>$ 20,000</td>
<td>$ 20,000</td>
</tr>
<tr>
<td>A</td>
<td>New tables and chairs for recreation buildings</td>
<td></td>
<td>$ 10,000</td>
<td>$ 10,000</td>
</tr>
<tr>
<td>B</td>
<td>Synthetic ice rink for municipal complex</td>
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<td>$ 35,000</td>
<td>$ 35,000</td>
</tr>
<tr>
<td>C</td>
<td>Bicycle racks for parks, amphitheater, Launch</td>
<td></td>
<td>$ 15,000</td>
<td>$ 15,000</td>
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<tr>
<td>B</td>
<td>Parks Planning</td>
<td>PIF</td>
<td>$ 50,000</td>
<td>$ 50,000</td>
</tr>
<tr>
<td>A</td>
<td>Holland Playground Design</td>
<td></td>
<td>$ 25,000</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>Billericay Recreation Building floor resurfacing</td>
<td></td>
<td>$ 25,000</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>Guard rail reaplacement at Olio. Damaged in a car accidnet</td>
<td></td>
<td>$ 9,000</td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Riverside Junior High Park, Phase II</td>
<td></td>
<td>$ 500,000</td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Shelter at Heritage Park with slab and flag stone pilars</td>
<td></td>
<td>$ 45,000</td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Billericay Lower Pod Restrooms</td>
<td></td>
<td>$ 550,000</td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Cheney Creek restroom</td>
<td></td>
<td>$ 300,000</td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Cyntheanne Park South Phase 2 ammenities</td>
<td></td>
<td>$ 150,000</td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Reforestation for Cyntheanne Park South</td>
<td></td>
<td>$ 200,000</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>IT at Park Buildings ( Projectors, WiFi, Security Cameras etc)</td>
<td></td>
<td>$ 40,000</td>
<td></td>
</tr>
<tr>
<td>C</td>
<td>Ritchey Woods entryway signage and automatic gate</td>
<td></td>
<td>$ 25,000</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>LED signage for Municipal Complex entryway</td>
<td></td>
<td>$ 50,000</td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>New Appliances for Holland and Billericay. 2 stoves and 1 Fridge</td>
<td></td>
<td>$ 4,500</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>Amphitheater LED lighting</td>
<td></td>
<td>$ 17,000</td>
<td></td>
</tr>
<tr>
<td>C</td>
<td>Gazebo upgrades</td>
<td></td>
<td>$ 10,000</td>
<td></td>
</tr>
</tbody>
</table>

**Subtotal**

|               | **$2,922,500** | **$3,647,600** |

Recommended projects

Pending further review

Not recommended projects

Funded in 2013; alternate funding source

Total for CCD Funded Projects | **$ 400,000**
### Sewer & Stormwater CIP

<table>
<thead>
<tr>
<th>Priority Ranking</th>
<th>Request for 2014</th>
<th>Fund</th>
<th>Submitted 2014</th>
<th>Recommended 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Waste Water</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Dewatering Facility Improvements (payments to 5/3 Bank)</td>
<td>608</td>
<td>$216,600</td>
<td>$216,600</td>
</tr>
<tr>
<td>A</td>
<td>Cottingham Estates Low Pressure Sanitary Sewer (construction &amp; inspection) - assumes a 2</td>
<td>608</td>
<td>$1,050,000</td>
<td>$1,050,000</td>
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<tr>
<td>A</td>
<td>Smock Creek Lift Station Basin I&amp;I Program</td>
<td>608</td>
<td>$200,000</td>
<td>$200,000</td>
</tr>
<tr>
<td><strong>Sewer</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>Upgrade EC2 system at Allisonville lift station</td>
<td>sewer op</td>
<td>$75,000</td>
<td>$75,000</td>
</tr>
<tr>
<td>B</td>
<td>Eller Run Lift Station control cabinet replacement and SCADA</td>
<td>sewer op</td>
<td>$25,000</td>
<td>$25,000</td>
</tr>
<tr>
<td>B</td>
<td>Eller Run Lift Station emergency power generator</td>
<td>sewer op</td>
<td>$35,000</td>
<td>$35,000</td>
</tr>
<tr>
<td>B</td>
<td>Deer Brook Lift Station emergency power generator</td>
<td>sewer op</td>
<td>$35,000</td>
<td>$35,000</td>
</tr>
<tr>
<td>A</td>
<td>Refurbish Cheeney Creek WWTP Plant Drain lift station (mechanical, electrical, I&amp;C)</td>
<td>sewer op</td>
<td>$40,000</td>
<td>$40,000</td>
</tr>
<tr>
<td>C</td>
<td>Portable Emergency Power Generator</td>
<td>sewer op</td>
<td>$30,000</td>
<td></td>
</tr>
<tr>
<td>C</td>
<td>Rebuild #2 Belt Filter Press</td>
<td>sewer op</td>
<td>$150,000</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>Infor EAM Software/Training Purchase / Town-wide</td>
<td>sewer op</td>
<td>$200,000</td>
<td></td>
</tr>
<tr>
<td><strong>Stormwater</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>Cumberland Road/Mud Creek Drainage Improvements</td>
<td>storm op</td>
<td>$500,000</td>
<td>$500,000</td>
</tr>
<tr>
<td></td>
<td>Downtown redevelopment project - Maple street stormwater</td>
<td>storm op</td>
<td>$600,000</td>
<td>$600,000</td>
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<tr>
<td>B</td>
<td>Old Town Redevelopment Drainage Project (Engineering/Initial Construction)</td>
<td>storm op</td>
<td>$250,000</td>
<td></td>
</tr>
<tr>
<td><strong>Subtotal</strong></td>
<td></td>
<td></td>
<td>$3,408,614</td>
<td>$2,776,600</td>
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</tbody>
</table>

- **Recommended projects**
- **Pending further review**
- **Not recommended projects**
- **Funded in 2013; alternate funding source**

Total for 608 funded projects: $1,466,600
Total for 606 funded projects: $210,000
Total for storm funded projects: $1,100,000
## Streets, Roads, Sidewalks, and Multi-Use Pathways CIP

<table>
<thead>
<tr>
<th>Priority</th>
<th>Request for 2014</th>
<th>Fund</th>
<th>Recommended 2013</th>
<th>Recommended 2014</th>
<th>Submitted 2014</th>
<th>Recommended 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>96th Street at Lantern Road Roundabout - Land Acquisition</td>
<td>RIF</td>
<td>$200,000</td>
<td>$200,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Town-Wide Roadway Resurfacing - already listed in the PW section below</td>
<td>CCD</td>
<td>$1,000,000</td>
<td></td>
<td>$1,000,000</td>
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</tr>
<tr>
<td></td>
<td>Town-Wide Trail Projects</td>
<td>CCD</td>
<td>$300,000</td>
<td></td>
<td>$300,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>E 131st St: Allisonville Rd to Lantern Rd</td>
<td>DT TIF</td>
<td>$50,000</td>
<td></td>
<td>$50,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>E 141st St: Cliffwood Pl to Weeping Cherry Dr</td>
<td>DT TIF</td>
<td>$90,000</td>
<td></td>
<td>$90,000</td>
<td></td>
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<tr>
<td></td>
<td>Cumberland Rd: Orange Blossom Trl to E 146th St.</td>
<td>DT TIF</td>
<td>$50,000</td>
<td></td>
<td>$50,000</td>
<td></td>
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<tr>
<td></td>
<td>Surveying for all locations</td>
<td>DT TIF</td>
<td>$35,000</td>
<td></td>
<td>$35,000</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>Amenities Down Town</td>
<td>DT Ban</td>
<td>$30,000</td>
<td></td>
<td>$30,000</td>
<td></td>
</tr>
<tr>
<td>A</td>
<td>Decorative Street light replacement (14 lights)</td>
<td>DT TIF</td>
<td>$90,000</td>
<td></td>
<td>$90,000</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>Electro Static Paint of Existing Poles</td>
<td>DT TIF</td>
<td>$50,000</td>
<td></td>
<td>$50,000</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>Asphalt Stamping (Amphitheater path, crosswalks down town, etc)</td>
<td>DT TIF</td>
<td>$35,000</td>
<td></td>
<td>$35,000</td>
<td></td>
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<tr>
<td>A</td>
<td>96th Street/Sargent Road Intersection - Safety Project - Land Acq/Construction</td>
<td>Grant</td>
<td>$1,200,000</td>
<td></td>
<td>$1,200,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Post office drive</td>
<td>DT Ban</td>
<td>$390,000</td>
<td></td>
<td>$0</td>
<td></td>
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<tr>
<td></td>
<td>Lantern / Commercial Intersection Land / ROW</td>
<td>DT Ban</td>
<td>$200,000</td>
<td></td>
<td>$0</td>
<td></td>
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<tr>
<td></td>
<td>Lantern / Commercial Intersection Construction</td>
<td>106th Bond</td>
<td>$ -</td>
<td>$1,350,000</td>
<td>$1,350,000</td>
<td></td>
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<tr>
<td></td>
<td>Lantern / Commercial Intersection Crossing Flashers</td>
<td>106th Bond</td>
<td>$ -</td>
<td>$500,000</td>
<td>$500,000</td>
<td></td>
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<tr>
<td></td>
<td>Lantern Rd Improvements (2014)</td>
<td>2010 GO Bond</td>
<td>$800,000</td>
<td>$0</td>
<td>$0</td>
<td></td>
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<tr>
<td></td>
<td>Lantern Rd Improvements (2014)</td>
<td>RIF</td>
<td>$700,000</td>
<td>$0</td>
<td>$0</td>
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<tr>
<td></td>
<td>Fishers Commons Blvd Ext</td>
<td>106th Bond</td>
<td>$ -</td>
<td>$980,000</td>
<td>$980,000</td>
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<tr>
<td></td>
<td>Fishers Commons Blvd Ext</td>
<td>RIF</td>
<td>$ -</td>
<td>$1,020,000</td>
<td>$1,020,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Maple Street Improvements</td>
<td>2010 GO Bond</td>
<td>$ -</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Maple Triangular Stormwater</td>
<td>606 Stormwater</td>
<td>$ -</td>
<td>$600,000</td>
<td>$600,000</td>
<td></td>
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<tr>
<td></td>
<td>106th &amp; Crosspoint Construction</td>
<td>$1,600,000</td>
<td>$ -</td>
<td></td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Utility Relocation @ 106th</td>
<td>106th Bond</td>
<td>$131,000</td>
<td></td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td></td>
<td>106th Street Gateway</td>
<td>106th Bond</td>
<td>$ -</td>
<td>$75,000</td>
<td>$75,000</td>
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</tr>
<tr>
<td></td>
<td>Municipal Green</td>
<td>F&amp;C Bond</td>
<td>$ -</td>
<td>$1,500,000</td>
<td>$1,500,000</td>
<td></td>
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<tr>
<td></td>
<td>Landscaping (where?)</td>
<td>$ -</td>
<td>$200,000</td>
<td>$200,000</td>
<td>$200,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Trails - Yet to be determined</td>
<td>126th St Bond (418 fund)</td>
<td>$ -</td>
<td></td>
<td></td>
<td>$765,000</td>
</tr>
</tbody>
</table>

### Per Tom - Wayfinding signs and Gateway construction
- $250,000

### Priority
- **A** - High
- **B** - Medium

### Fund Sources
- **RIF**
- **CCD**
- **DT TIF**
- **DT Ban**
- **106th Bond**
- **2010 GO Bond**
- **606 Stormwater**
- **F&C Bond**
- **126th St Bond (418 fund)**

### Additional Notes
- **116th Fence Replacement**
- **Landscaping Design**
- **Fixed Mounted Signal Heads**
- **Irrigation Installs into Existing Roundabouts (126th and Lantern, 106th and Lantern, 96 and Fall Creek)**
- **Various sidewalk repairs Town wide**
- **Concrete Road Repairs (Walnut Hills, Conner Creek, Burberry Place)**
- **Street Signage Upgrades (Start the program to meet new reflectivity standards)**
- **Guardrail and Fencing Repairs/Installs**
- **Road bed Drainage Repairs (Mainly on older roads out east)**
- **Diseased tree remediation (Removal and replacement)**
- **116th Street/Allisonville Road Intersection Resurface & Crosswalk Repair**
<table>
<thead>
<tr>
<th></th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>C</td>
<td>Technology Drive Multi-Use Path</td>
<td>$90,000</td>
</tr>
<tr>
<td>A</td>
<td>96th Street Widening - Lantern to Cumberland - Engineering</td>
<td>$150,000</td>
</tr>
<tr>
<td>A</td>
<td>116th St. Corridor/Allisonville Road Corridor Concrete Joint Repairs</td>
<td>$200,000</td>
</tr>
<tr>
<td>B</td>
<td>106th Street Widening - Lantern to Cumberland - Engineering</td>
<td>$150,000</td>
</tr>
<tr>
<td>A</td>
<td>Nickel Plate Trail - Phase 2</td>
<td>$500,000</td>
</tr>
<tr>
<td>B</td>
<td>Reynolds Drive &amp; 126th Street Bypass Construction</td>
<td>$400,000</td>
</tr>
<tr>
<td>C</td>
<td>Miscellaneous Private Road Takeover - Phase 1 of 5</td>
<td>$500,000</td>
</tr>
<tr>
<td>C</td>
<td>Various Southeastern Parkway &amp; Olio Road Modifications - RSAR</td>
<td>$60,000</td>
</tr>
<tr>
<td>B</td>
<td>Allisonville Road Reconstruction - North of River Glen to 126th Street - Engineering</td>
<td>$100,000</td>
</tr>
<tr>
<td>A</td>
<td>USA Parkway Realignment at 116th Street with Exit 5 Parkway - Engineering &amp; R/W</td>
<td>$250,000</td>
</tr>
<tr>
<td>A</td>
<td>USA Parkway Realignment at 116th Street with Exit 5 Parkway - Construction</td>
<td>$1,100,000</td>
</tr>
<tr>
<td>A</td>
<td>Extend Delaware Parkway to USA Parkway Circle - Engineering</td>
<td>$75,000</td>
</tr>
<tr>
<td>A</td>
<td>Extend Delaware Parkway to USA Parkway Circle - Construction</td>
<td>$905,000</td>
</tr>
<tr>
<td>C</td>
<td>Rail Signalization - Various Locations</td>
<td>$200,000</td>
</tr>
<tr>
<td>A</td>
<td>Updates to Road Impact Fee Schedule</td>
<td>$100,000</td>
</tr>
<tr>
<td>A</td>
<td>106th Street at Eller Road Roundabout - Land Acquisition</td>
<td>RIF</td>
</tr>
<tr>
<td>A</td>
<td>106th Street at Eller Road Roundabout - Construction (Local)</td>
<td>$100,000</td>
</tr>
<tr>
<td>A</td>
<td>106th Street at Eller Road Roundabout - Construction (Federal)</td>
<td>$237,500</td>
</tr>
<tr>
<td>A</td>
<td>96th Street at Lantern Road Roundabout - Construction (Local)</td>
<td>$950,000</td>
</tr>
<tr>
<td>A</td>
<td>96th Street at Lantern Road Roundabout - Construction (Federal)</td>
<td>$600,000</td>
</tr>
<tr>
<td>A</td>
<td>106th Street at Cumberland Road Intersection Improvement - Construction (Local)</td>
<td>$2,400,000</td>
</tr>
<tr>
<td>A</td>
<td>106th Street at Cumberland Road Intersection Improvement - Construction (Federal)</td>
<td>$375,000</td>
</tr>
<tr>
<td>A</td>
<td>106th Street at Cumberland Road Intersection Improvement - Construction (Federal)</td>
<td>$1,500,000</td>
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<tr>
<td>A</td>
<td>113th Street at Florida Road Intersection Improvement - Engineering</td>
<td>$150,000</td>
</tr>
<tr>
<td>A</td>
<td>113th Street at Florida Road Intersection Improvement - Land Acquisition</td>
<td>$150,000</td>
</tr>
<tr>
<td></td>
<td>Realtime Adaptive Signals</td>
<td>RIF</td>
</tr>
<tr>
<td>A</td>
<td>Landscaping Upgrades Town Wide</td>
<td>LR&amp;S</td>
</tr>
<tr>
<td>A</td>
<td>Concrete Joint Repairs</td>
<td>LR&amp;S</td>
</tr>
</tbody>
</table>

**Subtotal** $22,892,500  **$11,315,000**

- **Recommended projects**
- **Pending further review**
- **Not recommended projects**
- **Funded in 2013; alternate funding source**

**CCD subtotal** $1,300,000
2012 National Citizen Survey Results
National Citizen Survey
2012 Results

95% view Overall Quality of Life as “excellent” or “good”

72% rated Snow Plowing in Fishers as “excellent” or “good”
up from 65% in 2009

98% rated the services provided as “excellent” or “good”
98% of the 324 residents surveyed rated Fishers as an “excellent” or “good” place to live!

83% rated Fishers as an “excellent” or “good” place to raise children.
99% rated fire services as “excellent” or “good”

94% rated police services as “excellent” or “good”

83% rated Fishers as an “excellent” or “good” place to work
Glossary of Terms
Glossary of Terms

**Annual Budget:** A plan for the coordination of resources and expenditures. The budget is the financial plan for the Town’s allocation of resources to provide services, accomplish the Town’s goals and objectives, and perform activities.

**Appropriated Funds/Appropriations:** Is an amount approved by the Town Council to spend for specific items in the budget.

**Beginning Fund Balance:** The unexpended amount in a fund at fiscal year end which is available for appropriation in the next fiscal year.

**Bond Proceeds:** Money acquired by the sale of municipal bonds.

**Capital Outlays:** Any purchase of a capital item that has a life expectancy of less than five years and a total price of less than $15,000.

**Capital Project:** Any purchase of a capital item that has a life expectancy of at least 5 years and purchase price of more than $15,000

**Debt Service Revenue:** A collection of various local revenues used to pay the principle and interest on the Town debt.

**Department Objectives:** Each Department identifies short-term objectives that will contribute to the Town Manager’s organizational strategies.

**Department Proposed:** The initial budget requests submitted to the Town Manager by the head of each department.

**Expenditure:** The use of appropriated funds to purchase an item, service, or other object.

**Fiscal Year:** January 1st to December 31st.

**Full/Time Equivalents:** An authorized position of the town has an estimated annual amount of hours worked. This estimate is then divided by the total numbers of hours that are available to work in one year. The resulting number is a full time equivalent.

**Fund:** A budgetary and fiscal accounting mechanism for designating a sum of money or other resources set aside for the purpose of providing services and achieving objectives in accordance with State and local laws, regulations, or other limitations.

**Fund Appropriation:** The nine digit number refers to the fund and the category which the money will be spent out of in the upcoming fiscal year.

**Fund Balance:** The amount of money remaining after expenses have been extracted from the fund.
**Intergovernmental Revenue:** Any revenue from either the State or Federal Government. Examples are ear marks, grants, reimbursements and aid.

**Municipal Tax Rate:** The amount (usually a percentage) that the town collects based on the value of the property.

**Organizational Strategies:** The Town Manager develops short-term annual strategies that each department should use during their annual budget and planning process.

**Other Services:** Include professional services, contractual services in such areas as communication, legal services, and engineering consultants.

**Personnel Services:** Includes, full time and part time salaries, health benefits, pensions, long term disability, overtime, town contribution to social security, and vacation buy-back.

**Projected Unexpended Appropriations:** Based on previous fiscal year trends, a certain percentage of the General Fund budget is estimated to remain unspent.

**Revenue:** Money received by the Town during the fiscal year which may include, taxes, user fees, impact fees, fines, and public utility fees.

**SBA:** State board of accounts is responsible for the oversight with local government finance.

**Supplies:** Include material goods that are not included with a service provider, and items that do not meet the capital outlay dollar criteria.

**Town Council Outcomes:** The Town Council identifies a set of desired results for the upcoming fiscal year. These desired results serve as guidelines for the upcoming year.

**Town Manager Recommended:** The final budget request submitted to the council for approval.

**Unreserved Fund Balance:** The amount of money left in a fund after appropriations have been made and all obligations have been paid.